

2022

Annual Report | The Year In Review



Australian
Military Bank



**our members
are our mission**



Our history

1959

Founded as the Navy (Civil Staff)
Co-op. Ltd.



1971

Extended membership to civilian employees of the Army and RAAF in NSW.



1983

Merged with Army Defence (NSW) Credit Union and rebranded as Australian Defence Credit Union (ADCU).



2008

Selected by the Department of Defence as one of three DHOAS home loan providers.



2014

Achieved in excess of \$1 billion in funds under management.



2014

Launched RSL Money.



2015

Rebranded to Australian Military Bank.



2018

Launched new 24/7 core and digital bank offerings.



2020

Achieved \$200,000 of charity donations via our Military Rewards Account.
Appointed to the Home Guarantee Scheme.



2021

Became a Gold Pledge Partner with Soldier On.



Today

\$2.53m

member loans
and deposits

12%

of staff come to
the Bank with an
existing Defence
connection

80%

Sustainable
engagement

**Net promoter
score (NPS) of
+37**

Member
satisfaction
(scale -100 to +100)

Donations to
charity partners
and other
community
organisations

over
\$330,000

**Employees
144**

**Branches
19**

Helped

438

members into a
new car

Helped

341

members into a
new home

Helped

1066

members with
other financial
goals



“I love working for a member focused organisation”

Stacey Toon,
Member Support Manager

“It’s great to work with a team of people who are so committed to supporting our members”

Colleen Robertson,
Head of Learning & Development



“Speaking to our members and helping with their questions or concerns gives me a lot of satisfaction”

Neville Miller,
Member Service Agent

“Our digital team is member focused, and provides simplified online banking to deliver quick, easy and convenient service to our members”

Mary Anne Do and Fazila Ali,
Digital Sales Agents



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1.0 | Welcome and Overview

A Strong Year - Welcome to our 2022 Annual Report. Thank you to our members, our team and the wider Defence community for another successful year.

It was a challenging period for the Bank and all Australians with ongoing COVID-19 outbreaks, increasing inflation, changes to interest rates and the housing market, a Federal Election, and widespread flooding.

Our thanks go to the Defence Force personnel deployed as part of the response effort to these devastating floods. We wish those who supported and those affected the best as they rebuild their communities.

Despite these challenges, Australian Military Bank has delivered strong results. We have progressed our strategic plan aligned to our purpose, “our members are our mission”, by helping hundreds of members into a new home, with our home loan portfolio increasing by \$97.6m (8.4%).

Australian Military Bank does not have external shareholders to pay a dividend. However, profit allows us to invest in services and channels for members to support our vision of ‘being the leading choice in banking for the Defence community’. During 2021/22, we reduced complexity within our home loan product range and delivered an increase in member satisfaction. We were one of the first banks to provide our members access to their data through the national ‘Open Banking’ service and have embarked on further programs to enhance the experiences we offer members.

Our strategic plan charts the Bank’s course for the future, ensuring our goals align with our members’ aspirations. To better understand and support our members, we have enhanced our complaints process and made additional investments in our risk and compliance foundations and systems and processes to detect and protect against fraud.

We completed the first phase of research with our members and their partners/families to explore how we can better deliver financial outcomes and improve service delivery. The research results will inform

and prioritise new product development and design, and upgrades to our internet and mobile banking scheduled for 2022/23.

Equity has now passed \$100m, and we completed the year with a profit of \$2.9m. You can see our full financials in Annual Report - Financial Report.

In June, we were pleased to announce that the Bank was granted a further two-year extension in the Defence Home Ownership Scheme (DHOAS) by the Department of Defence.



Member Hayden Thomson had the opportunity to share his experience with us of serving in the Australian Defence Force and participating in the First Home Owner's Deposit Scheme, which helped him secure his first home.

Pictured with Hayden (left) is Darlene Mattiske-Wood, CEO of AMB

The Bank is incredibly proud of our association with Defence-related charities and community groups. We look forward to continuing to support the vital work these organisations do in the Defence and Veteran community.

Our sponsorships program supports a variety of Defence community events across the year with the aim to increase community engagement. We helped over 20 community organisations during the last financial year.



We have agreed to a multi-year sponsorship of the Australian Defence Force Aussie Rules (ADFAR) National Carnival - an opportunity for our teams to experience strong sporting competition and contribute to the event's ongoing success.

As a member-owned bank, our priorities centre on the needs of members and the communities in which they live and work. We have begun a journey to assess how our operating framework interacts with current themes such as responsible investing, climate change, sustainability and diversity, and the importance of these factors to our members and stakeholders. This year's Annual Report outlines some of the positive impacts we have already had in environmental, social and governance areas.

Our Board and our People

Our thanks go to Jonathan Sadleir and Bruce Scott, who retired as Directors of the Board on 24 November 2021 and 30 June 2022 respectively, for their contribution to the Bank. We welcome Francesca Rush and Timothy Pike, who have joined us as Directors.

Our ongoing success as Australian Military Bank is shaped by our people. Our latest engagement survey returned some very positive results - we are pleased to report that our staff engagement has

grown to 80% (up 3.9% on last year), with 81% of our people recommending AMB as a good place to work. Furthermore, as a strong risk culture continues to be of vital importance to our business and the industry, we can report a risk culture score of 85%. Our thanks go to all our staff for their contribution over the past year.

We look forward to continuing to build on our successes and develop our opportunities with members at the heart of what we do.



John Brooks
Chairman



Darlene Mattiske-Wood
CEO



Our CEO Darlene Mattiske-Wood (centre) and Chief Member Experience Distribution Officer, Andrew Moebus (centre right) with ADFAR Carnival match officials.

2.0 | Our Values

Our people are the key to our success as an organisation.

We continue to invest in a positive work environment for our people, with an ongoing commitment to their skill and career development, enabling flexible work, and supporting their wellbeing.

Our values shape our purpose and vision to be the leading choice in banking for the Defence community.

Members First

Placing members at the centre of every decision we make.



Earn Admiration and Trust

Doing what we say to instil trust and demonstrate reliability.

Display Moral Courage

Having the strength of character to align words and actions to say and do what is right.



Demonstrate the Highest Standards

Striving each day to be the best we can be and deliver quality in our work.

“AMB gives me the opportunity to work with a team that is dedicated to our serving members, which creates a real sense of satisfaction.”

-Marie Hines
Mobile Banker (Riverina)



3.0 | Key Performance Indicators

Balance Sheet Assets (in millions)

'13	+10.1%	\$818.6
'14	+16.1%	\$950.6
'15	+12.5%	\$1,068.0
'16	+5.9%	\$1,131.5
'17	+10.8%	\$1,253.7
'18	+7.4%	\$1,346.2
'19	+3.1%	\$1,388.4
'20	+5.1%	\$1,459.1
'21	+3.2%	\$1,506.0
'22	+6.6%	\$1,605.3

Net Member Loans (in millions)

'13	+11.8%	\$681.6
'14	+9.2%	\$744.1
'15	+7.6%	\$800.9
'16	+9.6%	\$877.5
'17	+21.3%	\$1,064.8
'18	+5.0%	\$1,118.1
'19	+1.9%	\$1,139.2
'20	+4.7%	\$1,193.2
'21	+3.6%	\$1,236.4
'22	+7.2%	\$1,326.0

Deposits (in millions)

'13	+12.5%	619.4
'14	+27.0%	\$786.6
'15	+15.9%	\$911.9
'16	+8.1%	\$986.2
'17	+12.5%	\$1,109.0
'18	+11.3%	\$1,233.9
'19	+0.5%	\$1,240.0
'20	+5.8%	\$1,311.9
'21	+0.7%	\$1,321.4
'22	+7.3%	\$1,418.3

Members Equity (in millions)

'13	+6.3%	\$70.6
'14	+5.7%	\$74.6
'15	+5.4%	\$78.6
'16	+5.7%	\$83.1
'17	+6.0%	\$88.1
'18	+6.1%	\$93.4
'19	+0.4%	\$93.8
'20	+2.5%	\$96.1
'21	+3.9%	\$99.9
'22	+2.9%	\$102.9

4.0 | Our Impact - Social

A legacy beyond banking for the Defence community.

Our Military Rewards Account was created to combine product features aligned to member needs for an everyday account with a cents gifting initiative to ensure long-term support for our charity partners.

Military Rewards Account - Milestones

Together, we have raised more than \$310,000 for our Defence charity partners

\$132,629



\$65,249



\$46,516



\$69,489



President of Wounded Heroes Australia, Martin Shaw pictured right with Lisa Duffy, Regional Member Experience Manager QLD left.



Fraud and Scam awareness

We are committed to providing members with a safe and secure banking experience and have invested in advanced transaction monitoring systems to protect our members' accounts.

The Australian Competition and Consumer Commission (ACCC) reports that Australians lost more than \$2 billion to scams in 2021. The most frequent scams are investment and phishing scams targeted at those aged over 35. Social media and email are the most common way for scammers to contact victims.

In October 2021, in conjunction with Cyber Awareness Month, we launched our Security Hub to educate members on how to protect themselves from scams and fraud and provide tips for securing their personal and banking details. We aim to ensure members are aware of current threats, noting that scams are sophisticated and ever-evolving.

Our fraud team understands that the unique nature of Defence means our members can be victims of scams or fraud while deployed. We have developed a custom approach to deal with these situations, including making our team available outside standard working hours to support any affected members.



Our Security Hub was launched in 2021

Wounded Heroes is a frontline service, emergency/crisis provider doing whatever it takes to fund support services for deployed personnel, the wounded, and their families.

Estimates based on Department of Veterans' Affairs and Defence-data indicate that 5.3% of the recently transitioned ADF population were homeless in a 12-month period. This figure is significantly higher than the general population (1.9%).*

We recently announced our support of the Wounded Heroes relief effort to help Veterans and their families displaced by floods. Wounded Heroes offer critical support in several ways, including providing food and temporary housing. From March to June 2022, the organisation helped 454 Veterans and their families.

Our staff have had the opportunity to support Wounded Heroes in an ongoing capacity via our workplace giving initiative, which has seen around \$25,000 committed by Australian Military Bank. We have also seen Wounded Heroes' vital work firsthand with our team touring facilities with Wounded Heroes President Martin Shaw.

*Source: Australian Housing and Urban Research Institute. Homelessness amongst Australian veterans: summary of project findings. May 2019



4.1 | Our Community

As well as supporting our key charity partners, we have helped over 20 community organisations over the last year. These include Wounded Heroes, ADFAR, DMFS (Defence Member and Family Support), Northern Beaches Women's Shelter, GECKO'S Townsville and Young Veterans Ipswich.

Here are a few highlights:



November 2021

Regional Member Experience Manager, Mark Ferguson, (left) donated to Northern Beaches Women's Shelter on behalf of the Bank at the Say No to Domestic Violence Walk organised by HMAS Penguin. Pictured with Mark is Kirstie Christensen, Fundraising & Communications Manager.



December 2021

Personal Banker, Ivonia, and Lending Specialist, Jennifer, from our Robertson Barracks branch attended the Larrakeyah Navy Base annual swimming carnival.

ANZAC Day 2022



Team members from Edinburgh Branch, Cherie and Kerry, volunteered for the ANZAC Day street event organised by Legacy Australia to commemorate the ANZAC spirit.



Our team were proud to support the RSL National Light Up the Dawn commemorations this year, with our CEO, Darlene, and Head of Community Partnerships, Ann Roach, laying a wreath at the North Sydney War Memorial.



Launched in early 2014, RSL Money is a joint initiative between the Returned & Services League of Australia (RSL) and Australian Military Bank.

The first half of the year was very challenging for Veterans and their families, with lockdowns affecting the volume and nature of community activities. The second half of the year saw an easing of COVID-19 restrictions and an improvement in our ability to support Veteran communities.

With the opening of new Wellbeing Centres in NSW and NT, Veterans' support is now closer than ever for those who need assistance.

RSL Congresses have recommenced this year, and our teams in WA and QLD have been able to attend these events in their states. RSL Victoria and RSL Tasmania also restarted their Congresses this year; NSW will hold their event later this year.

We would like to acknowledge and thank the RSL for its commitment to Veterans.



RSL Queensland State Congress 2022

Lisa Duffy (middle), our Regional Member Experience Manager, attended RSL Queensland's State Congress with our Lending Specialist, Karanpal Singh (right). Also pictured is Peter Cairnes (left, Kedron-Wavell Sub Branch).





A legacy beyond banking for the Defence community.

5.0 | Our Impact - Environment

A sustainable business that creates and optimises value.

We are currently investigating how the Bank ranks in terms of environmental impact with a view to developing a roadmap for change.

Responsible investing

We pride ourselves on being fair, ethical and transparent in all that we do. We recognise that how we manage our members' money is important for both our members and the community we support. Australian Military Bank does not invest in or lend to businesses involved in unethical investments or sectors that are harmful to the environment, such as the coal/fossil fuel industries.

Our products

Many of our members have taken the opportunity to finance the purchase of approved clean energy products via our Green Loan. Our Green Loan can be used for various eco-friendly home improvements such as solar panels, solar hot water systems, insulation and energy-efficient heating and cooling systems.



Head Office and Branch strategy

With 19 branches and six self-service kiosks around Australia, we understand that there is an opportunity to consider how our organisation impacts the environment. We have started rolling out digital signage in all branch locations, and by next year, any branch refurbishments will be energy efficient. We have recently rolled out a merchandise strategy that aims to use eco-friendly materials and reduce our use of plastic and non-recyclable products.

Our head office building has a 5-star NABERS rating (base building score) and offers end-of-trip facilities for team members travelling to work via bike, scooter or on foot.



We have initiatives that aim to reduce the environmental footprint of our member-facing materials. Our new member blog, Signal, replaces our former newsletter, Communiqué, and lets us connect with our members online to provide more regular updates while reducing our reliance on paper. We also encourage members to opt for e-statements.



Digital solutions

Our mobile bankers now use digital business cards rather than traditional paper-based cards, streamlining the way we connect with our members.



Our members have embraced digital wallets

- ★ Over **10,000** wallet registrations
- ★ Total transactions = over **1,200,000**
- ★ Total transaction value = over **\$45m**

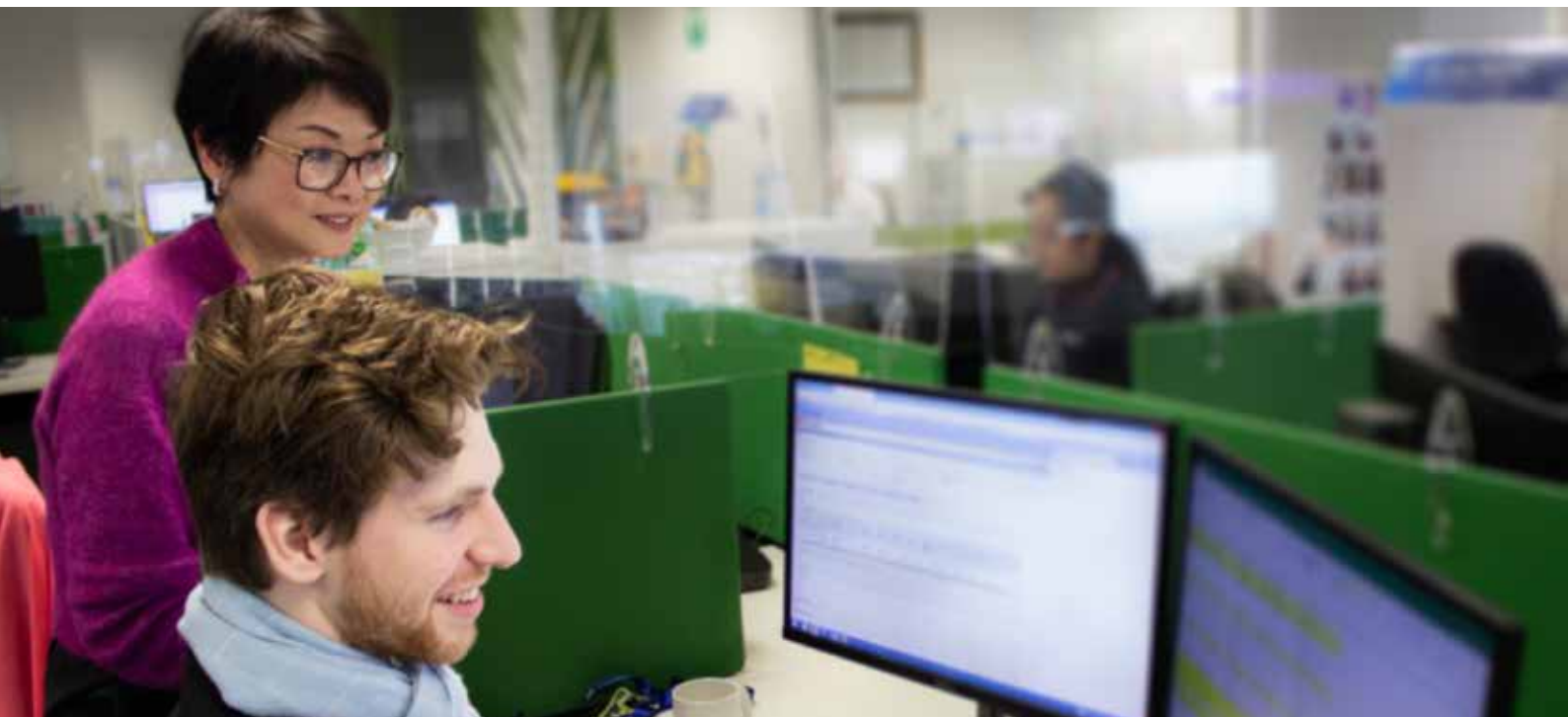


6.0 | Our Impact - Governance

The leading choice in banking for the Defence community.

Our governance structure provides a framework that drives the delivery of our strategic plan. It ensures authority and accountability at each level of our organisation to enable effective decision-making and embed a risk culture that supports our stakeholders and members.

We have recently completed a review of our risk, governance and compliance approach. We consider this two-streams that helps deliver to both our members a value proposition that is personal to the unique needs and differences in a serving and ex-serving Defence Force career, life journey, family, and community and supports our sustainability and our longer-term outlook.





Our approach to Risk

Australian Military Bank is committed to building and maintaining a sustainable business. We do this via an enterprise risk framework and strategy that ensures all material risks are managed in the best interests of our members. Our risk management framework and strategy are aligned to APRA's Prudential Standard on risk management (CPS220) and independently audited annually.

Effective risk management is an integral part of the Bank's culture and is good management practice as it:

Enables opportunities

to be maximised while mitigating potential loss or damage

Promotes good governance

by assisting in the allocation of resources to manage risks

Supports better decision making

by offering greater insight into risks and their impacts

Promotes accountability

and ensures monitoring of risks

We adopt the three lines of defence approach to risk management, starting at Board level and including sub-committee functions and independent assurance. All employees are responsible for identifying and managing risks and operating within the Bank's desired risk profile.

We have embedded governance into our risk management framework. We regularly review our risks, controls and treatment plans and monitor and report on existing and emerging risks to ensure they are mitigated in line with our risk appetite.





**We're dedicated to helping the
men and women who protect and
serve our country.**



Information Security

We have an effective and dynamic program to protect the information entrusted to us by members, employees and other stakeholders.

Our commitment to information security is reflected in a best-practice framework of policies, standards, and procedures. Our information security is aligned to APRA's Prudential Standard CPS 234 Information Security, and we regularly subject ourselves to rigorous independent scrutiny via internal and external audits. Our framework also draws on many trusted information security standards, such as ISO 27001 and the NIST Cybersecurity Framework. The Bank's

systems are continuously monitored by a Security Operations Centre (SOC), combining advanced detection technology with technical expertise to prevent and respond to cybersecurity incidents.

We have a chartered InfoSec Committee dedicated to ensuring proactive and effective information security across the Bank, with input from a diverse group of employees. Bank staff receive regular information security training focused on safe behaviours, prevention and early detection.





Wellbeing

Our annual employee engagement survey is a way for us to capture feedback from employees at all levels.

With regard to workplace wellbeing:

92% of staff felt AMB cared about the health and safety of its employees at work

73% of staff felt flexible work arrangements continued to be extremely important

80% of staff are sustainably engaged



52% of the employees have taken Wellbeing leave

We introduced a Wellbeing Day to thank our team for the level of face-to-face and phone support they provide to our members, particularly during the last two years. Our flexible working arrangements ensure that we have an outcome-orientated approach noting that the balance between work and home life is extremely important.

Diversity

We appreciate the inherent value of a diverse workforce. Diversity brings us enormous value via a variety of skillsets, perspectives and problem-solving approaches. Our training and development programs encourage our people to thrive and learn.

We actively manage diversity and inclusion, seeking ways to acknowledge and embrace differences. This means that we:

- ✓ actively and flexibly seek to accommodate the unique needs of many different employees;
- ✓ are committed to ensuring that all employees are treated with respect, dignity, and openness; and
- ✓ seek to ensure that the Bank's practices, policies and procedures do not prevent people from diverse backgrounds from having equality of opportunity within the organisation.

Celebrating

International Women's Day



International Women's Day

#BreakTheBias



International Women's Day

#BreakTheBias



6.1 | Our CEO and Chair



Darlene Mattiske-Wood
Chief Executive Officer



Qualifications

Darlene's qualifications include the Advanced Management Program, Harvard University; Diploma in Management; Bachelor of Management and a Graduate Diploma in Human Resource Management. Darlene is also a Member of the Australian Institute of Company Directors.



Experience and Expertise

Darlene has more than 20 years' experience in strategic and executive leadership, 15 of these years at the CEO and Deputy CEO level. Darlene has held several Board positions including, currently, as a Director of the Customer Owned Banking Association (COBA) and, previously, as Chair of Mutual Marketplace.



Awards and Recognition

Darlene is a recipient of a 2016 Telstra Business Women's Award, and a finalist in the 2017 National Retail Banking Awards for Executive of the Year. Darlene is also a recipient of two Australian Human Resource Institute (AHRI) awards for People Leadership and People Strategy.



John Brooks
Chair

Director from 14 August 2000



Qualifications

John graduated from the University of New South Wales with a Bachelor of Arts majoring in economics and is a graduate of the Royal Air Force Staff College in England and the Australian Defence College.



Experience and Expertise

John has more than 20 years of experience as a mutual bank director, served for 28 years in the RAAF Logistics Branch and spent 12 years as a small business owner.



Special Responsibilities

Chair of the Board.



6.2 | Our Directors



Sean FitzGerald
Director

Director from 25 May 2018



Qualifications

Sean holds a Certificate IV in Finance and Mortgage Broking, a Diploma in Finance and Mortgage Broking and a Diploma in Financial Services. Sean is a member of the Australian Institute of Company Directors and the Mortgage Finance Association of Australia.



Experience and Expertise

Sean has held a variety of roles over his 20-year banking career across three major banks and two member owned banks. Most recently, Sean was the General Manager of Retail Banking and Distribution for P&N Bank, Western Australia's largest member owned bank. Sean's responsibilities included the retail branches, contact centre, broker channel, commercial finance portfolio, mobile bankers, collections and financial planning.

Prior to P&N Bank, Sean was the State General Manager for Retail Banking for Western Australia, South Australia and the Northern Territory for the National Australia Bank.



Special Responsibilities

Chair of the Audit Committee and member of the Risk Committee.



Michael Crane DSC & BAR AM
Director

Director from 1 July 2018



Qualifications

Michael is a Graduate Member of the Australian Institute of Company Directors and a graduate of the Mt Eliza General Management Program, the Harvard Club of Australian Leadership Program and the Financial Services Institute of Australasia Professional Banking Fundamentals Course. He is also a graduate of the United Kingdom Higher Command and Staff Course, the Centre for Defence and Strategic Studies, the Joint Services Staff College and the Army Command and Staff College. Michael holds degrees in Strategic Studies, Defence Studies and Science.



Experience and Expertise

Michael served in the Australian Army for more than 37 years including operational service in East Timor and two tours commanding Australian forces in the Middle East. Michael is Chair of the ACT Branch of The Order of Australia Association and serves on the Committees of Lord's Taverners (ACT) and the Field Marshal Sir Thomas Blamey Memorial Fund.



Special Responsibilities

Chair of the Culture & Remuneration Committee and member of the Audit Committee.



Alan Bardwell
Director

Director from 1 April 2019



Qualifications

Alan is a Member of the Institute of Chartered Accountants Australia and New Zealand, a Senior Fellow of the Financial Services Institute of Australasia (FINSIA), and a Graduate Member of the Australian Institute of Company Directors. Alan holds a Bachelor of Arts (Honours) Economics (Accounting).



Experience and Expertise

Alan has over 35 years of experience in the banking, finance and securities industry, including 16 years at Citigroup and 10 years with the Australian Securities Exchange where he served as Chief Financial Officer and Chief Risk Officer. Alan is Chair of Ku-ring-gai Financial Services Limited and a non-executive director of ClearView Life Nominees Pty Limited and the Financial Services Institute of Australasia (FINSIA). Alan is also Chair of the Market Supervision and Compliance Committee that advises the Board of the Sydney Stock Exchange. Until 1st November 2021, Alan was Chair of rt Health Limited and a non-executive director of Transport Health Limited. He has extensive knowledge of retail, corporate and investment banking, wealth and funds management and the securities industry.



Special Responsibilities

Deputy Chair of the Board, Chair of the Risk Committee and a member of the Audit Committee.



Rebecca Tolhurst
Director

Director from 1 July 2020



Qualifications

Rebecca holds degrees in Law (Honours) and Commerce and is a Graduate Member of the Australian Institute of Company Directors.



Experience and Expertise

Rebecca commenced her career in private legal practice in property and general commercial law before taking up her current position as General Counsel with the Bickford's Group, including responsibility for People and Culture. Her experience has extended broadly into the consumer goods, retail and property sectors in a transactional and strategic capacity. Rebecca also holds the position of Chair of the Barossa Co-op, a 75 year old retail co-operative operating in her home region of the Barossa Valley.



Special Responsibilities

Member of the Risk Committee and the Culture & Remuneration Committee.





Francesca Rush
Director

Director from 22 March 2022



Qualifications

Francesca holds a degree in Law (Honours).



Experience and Expertise

Francesca has over 30 years' experience as a lawyer in private legal practice and in government. She was a Partner of Clayton Utz in the years 2003 to 2008 and from 2011 to 2019, which included serving as National Practice Group Leader for the Banking and Financial Services practice. Francesca is currently Chief Counsel – Commercial and First Secretary – Australian Industry Capability in the Department of Defence. As Chief Counsel - Commercial, Francesca has responsibility for providing strategic legal advice on complex contracting and procurement matters to Defence leadership and to Government. As First Assistant Secretary – Australian Industry Capability, Francesca is leading work to maximise Australian industry participation in the defence sector.



Special Responsibilities

Member of the Risk Committee.



Timothy Pike
Director

Director from 1 August 2022



Qualifications

Tim holds Masters degrees in Business, Military and Defence Studies and Cyber Security Operations and is a Member of the Australian Institute of Company Directors.



Experience and Expertise

Tim has served in the Australian Army since 1999 and is currently Deputy Director of the Electronic Warfare Program in the Department of Defence with responsibility for the governance and execution of the Army's electronic warfare capability. Prior to this, he was Commanding Officer of the 7th Signal Regiment and previously served in a number of senior positions with responsibility for information technology, cyber security, communications and border security operations.



Special Responsibilities

Nil.





6.3 | Former Directors



Bruce Scott, CSC, ADC
Director

Director from 13 November 2013 to 30 June 2022



Qualifications

Bruce is a graduate of the Army Command and Staff College, a Graduate Member of the Australian Institute of Company Directors and a Member of the Institute of Strategy, Innovation and Leadership. He holds a Graduate Diploma in Management Studies.



Experience and Expertise

Bruce joined the Australian Defence Force ('ADF') in 1974 and had operational service in Malaysia, Somalia and Afghanistan. He retired from the Australian Army in 2000 and from the Army Reserve in 2017 after leading complex and sensitive ADF inquiries. In 2018, Bruce accepted the honorary appointment of Colonel Commandant of the Royal Queensland Regiment. In 2019, he was appointed an Honorary Aide De Camp to the Governor-General of Australia.

Bruce is the President of the National Rifle Association of Australia and an active Rotarian.



Special Responsibilities

Member of the Culture & Remuneration Committee.



Jonathan Sadleir AM
Director

Director from 1 July 2018 to 24 November 2021



Qualifications

Jonathan holds a Bachelor of Arts in History; a Graduate Diploma in Management; a Graduate Diploma in Maritime Management and Logistics; a Graduate Certificate in International Maritime Studies and a Master of Business Administration. He is a Member of the Australian Institute of Company Directors.



Experience and Expertise

Jonathan was a former Commodore in the Royal Australian Navy, where his senior posts included Chief of Staff to Navy Strategic Command, Commissioning Commanding Officer of HMAS Canberra, Director of Navy Continuous Improvement and Commanding Officer of the warship HMAS Parramatta. He is currently the Chief Strategy Officer for an Australian based, internationally focused company in the private sector.



Special Responsibilities

Member of the Culture & Remuneration Committee and Risk Committee.





6.4 | Our Executive Team



Nick Parkin
Company Secretary

Nick has 20 years' experience working as a lawyer, company secretary and governance professional in Australia, the United Kingdom and New Zealand.

He has worked in private practice as lawyer in the areas of corporate law, capital markets and financial services and as a lawyer and/or company secretary in Australian corporates including Worley Limited, Helloworld Limited, Australian Ethical Investment Limited, Insurance Australia Group Limited and Westpac.



Joa de Wet
Chief Finance Officer

Joa de Wet joined Australian Military Bank in July 2013 and is responsible for our finance and treasury functions. Joa is a Chartered Accountant with over 25 years of experience in the financial services industry, having worked at IOOF, Colonial First State, Deloitte and PricewaterhouseCoopers. While employed with Australian Military Bank, Joa has held the positions of Head of Strategy & Risk, Head of Finance and, most recently, Chief Finance Officer.



Laurence Halabut
Chief People Officer

Laurence Halabut joined Australian Military Bank in January 2020 and is responsible for leading the people and culture function. Having previously worked with global organisations including Toyota Finance, Bankwest, HBOS Australia and Qantas, his strategic approach and alignment of HR initiatives with business are underpinned by over 25 years of HR experience. Laurence is a Fellow of the Australian Human Recourses Institute (FAHRI), Graduate of the Australian Institute of Company Directors, and holds an MBA from the University of South Australia.



Ryan Holman
Chief Product & Marketing Officer

Ryan Holman joined Australian Military Bank in July 2020 and is responsible for the Bank's products and marketing. Ryan has over 13 years of experience in customer-owned banking, including 7 years in senior product management roles. Ryan holds a Bachelor of Commerce and a Graduate Diploma of Management.



Andrew Moebus
Chief Member Experience
Distribution Officer

Andrew Moebus joined Australian Military Bank in December 2008 with 20 years Retail Banking experience and is responsible for our Branch Network, Broker Channel, RSA products and RSL and Community relationships. Andrew's qualifications are Diploma Finance and Mortgage Broking, Cert IV in Credit Management, Cert IV in Banking Services and accredited certificate in Tier 1 ASIC PS146 for Superannuation.



Enis Huseyin
Chief Information Officer

Enis Huseyin joined Australian Military Bank in July 2017 and is responsible for Information Technology, Digital Services, Robotic Process Automation, Business Intelligence & Reporting, Project Management and Technology Transformation. Enis Huseyin has been working in the Banking and Financial Services Industry for over 17 years, having held numerous senior management roles with Bankstown City Credit Union, My Credit Union and Qudos Bank. Enis holds a Bachelor of Computing and a Diploma in Information Technology (Software Development).



Matthew Craig
Chief Member Experience
Operations Officer

Matthew Craig joined Australian Military Bank in March 2019 and is responsible for Digital Sales, Member Engagement Centre, Payment Services, Operations Compliance, Financial Crime & Fraud, Credit Assessment and Settlements and Variations. Matthew has over 20 years' experience in banking and financial services, including 16 years at NAB within the Retail, Business and Corporate divisions followed by 9 years in a senior leadership position within a not for profit. Matthew holds qualifications in Cert IV Credit Management, Cert IV Finance & Mortgage Broker.



Stephen Robertson
Chief Risk Officer

Stephen joined AMB in August 2021 from his role as CRO with Illawarra Credit Union. He started his career with PwC and has subsequently worked with large ASX-listed companies such as Qantas and Lendlease, as well as SMEs including NACCO and Daikin. He has strong technical expertise in enterprise risk and is a qualified Chartered Accountant.



Supporting our members wherever
their career takes them.





Directors

- John Brooks
- Alan Bardwell
- Michael Crane, DSC & Bar, AM
- Sean FitzGerald
- Timothy Pike
- Francesca Rush
- Rebecca Tolhurst

Chief Executive Officer

- Darlene Mattiske-Wood

Company Secretary

- Nick Parkin

Website

www.australianmilitarybank.com.au

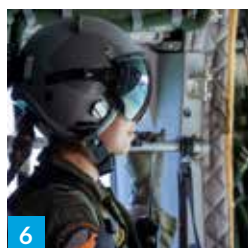
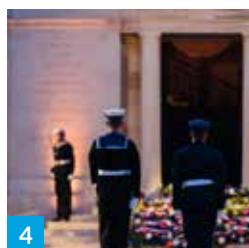
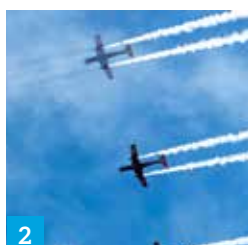
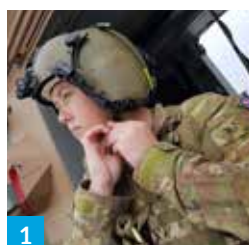
Registered Office

Level 18,
45 Clarence Street,
Sydney NSW 2000

Auditor

KPMG
Level 38, Tower Three,
International Towers Sydney,
300 Barangaroo Avenue,
Sydney NSW 2000

Defence Image Index Source: Department of Defence



1. An Australian Army medic prepares to take off from Oakey in Queensland in an MRH-90 Taipan helicopter on Friday, 13 May 2022.
2. The Royal Australian Air Force Roulettes aerial display team perform at the Central Coast Airshow 2022, Warnervale, New South Wales.
3. Ship's Company from HMAS Kuttabul watch as HMAS Supply passes HMAS Sirius during Sirius' final ceremonial lap of Sydney Harbour.
4. Members of Australia's Federation Guard prepare to dismount the Catafalque Party during the spirit of the Anzac Day Dawn Service in Villers-Bretonneux, France.
5. Two Royal Australian Air Force F/A-18F Super Hornets fly alongside a KC-30A Multi-Role Tanker Transport aircraft over the Northern Territory during Exercise Diamond Storm 2022.
6. Royal Australian Air Force Loadmaster Corporal Antonia Guterres oversees a flight over the Republic of Palau in a 35 Squadron C-27J Spartan during Operation Solania.
7. Australian Army officer Lieutenant Jamison Hughes (left) from the 3rd Battalion, Royal Australian Regiment, moves after disembarking the CH-47F Chinook, during Exercise Vigilant Scimitar in Townsville Field Training Area, Queensland.

Australian Military Bank Ltd ABN 48 087 649 741 AFSL
and Australian Credit Licence Number 237 988



2022

Annual Report | Financial Report



**Australian
Military Bank**

**our members
are our mission**



**The original banking service provider
for the Defence community.**

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Directors' report

The directors present their report, together with the financial statements of Australian Military Bank Limited (the 'Company' or 'Parent') and the consolidated entity (referred to hereafter as the 'Bank' or 'consolidated entity') consisting of the Company and the entities it controlled at the end of, or during, the year ended 30 June 2022.

Directors

The following persons were directors of the Bank during the whole of the financial year and up to the date of this report, unless otherwise stated:

- John Brooks – Chair of the Board
- Alan Bardwell
- Michael Crane DSC & BAR AM
- Sean FitzGerald
- Timothy Pike – Appointed on 1 August 2022
- Francesca Rush – Appointed on 22 March 2022
- Jonathan Sadleir AM – Resigned on 24 Nov 2021
- Bruce Scott CSC, ADC – Resigned on 30 June 2022
- Rebecca Tolhurst

Principal activities

The principal activities of the Bank during the year were the provision of retail financial services to members in the form of taking deposits and giving financial accommodation as prescribed by the Constitution.

No significant changes in the nature of these activities occurred during the year.

Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

Review of operations

The profit for the Bank after providing for income tax amounted to \$1,988,000 (30 June 2021: \$3,348,000) attributed to the low interest rate environment that existed during most of the financial year. The Bank also continued to invest in strengthening its governance, risk and compliance structures.

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Bank during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the Bank's operations, the results of those operations, or the Bank's state of affairs in future financial years.

Likely developments and expected results of operations

No matter, circumstance or likely development in the operations has arisen since the end of the financial year that has significantly affected or may significantly affect:

- the operations of the Bank;
- the results of those operations; or
- the state of affairs of the Bank in the financial years subsequent to this financial year.

Environmental regulation

The Bank is not subject to any significant environmental regulation under Commonwealth or State law.



Directors' report

Information on directors

John Brooks - Chair

Director from 14 August 2000

Qualifications: John graduated from the University of New South Wales with a Bachelor of Arts majoring in economics and is a graduate of the Royal Air Force Staff College in England and the Australian Defence College.

Experience and expertise: John has more than 20 years of experience as a mutual bank director, served for 28 years in the RAAF Logistics Branch and spent 12 years as a small business owner.

Special responsibilities: Chair of the Board.

Sean FitzGerald - Director

Director from 25 May 2018

Qualifications: Sean holds a Certificate IV in Finance and Mortgage Broking, a Diploma in Finance and Mortgage Broking and a Diploma in Financial Services. Sean is a member of the Australian Institute of Company Directors and the Mortgage Finance Association of Australia.

Experience and expertise: Sean has held a variety of roles over his 20-year banking career across three major banks and two member owned banks. Most recently, Sean was the General Manager of Retail Banking and Distribution for P&N Bank, Western Australia's largest member owned bank. Sean's responsibilities included the retail branches, contact centre, broker channel, commercial finance portfolio, mobile bankers, collections and financial planning.

Prior to P&N Bank, Sean was the State General Manager for Retail Banking for Western Australia, South Australia and the Northern Territory for the National Australia Bank.

Special responsibilities: Chair of the Audit Committee and member of the Risk Committee.

Michael Crane DSC & BAR AM - Director

Director from 1 July 2018

Qualifications: Michael is a Graduate Member of the Australian Institute of Company Directors and a graduate of the Mt Eliza General Management Program, the Harvard Club of Australian Leadership Program and the Financial Services Institute of Australasia Professional Banking Fundamentals Course. He is also a graduate of the United Kingdom Higher Command and Staff Course, the Centre for Defence and Strategic Studies, the Joint Services Staff College and the Army Command and Staff College. Michael holds degrees in Strategic Studies, Defence Studies and Science.

Experience and expertise: Michael served in the Australian Army for more than 37 years including operational service in East Timor and two tours commanding Australian forces in the Middle East. Michael is Chair of the ACT Branch of The Order of Australia Association and serves on the Committees of Lord's Taverners (ACT) and the Field Marshal Sir Thomas Blamey Memorial Fund.

Special responsibilities: Chair of the Culture & Remuneration Committee and member of the Audit Committee.



Directors' report

Information on directors

Alan Bardwell - Director

Director from 1 April 2019

Qualifications: Alan is a Member of the Institute of Chartered Accountants Australia and New Zealand, a Senior Fellow of the Financial Services Institute of Australasia (FINSIA), and a Graduate Member of the Australian Institute of Company Directors. Alan holds a Bachelor of Arts (Honours) Economics (Accounting).

Experience and expertise: Alan has over 35 years of experience in the banking, finance and securities industry, including 16 years at Citigroup and 10 years with the Australian Securities Exchange where he served as Chief Financial Officer and Chief Risk Officer. Alan is Chair of Ku-ring-gai Financial Services Limited and a non-executive director of ClearView Life Nominees Pty Limited and the Financial Services Institute of Australasia (FINSIA). Alan is also Chair of the Market Supervision and Compliance Committee that advises the Board of the Sydney Stock Exchange. Until 1st November 2021, Alan was Chair of rt Health Limited and a non-executive director of Transport Health Limited. He has extensive knowledge of retail, corporate and investment banking, wealth and funds management and the securities industry.

Special responsibilities: Deputy Chair of the Board, Chair of the Risk Committee and a member of the Audit Committee and Chair of the Risk Committee.

Rebecca Tolhurst - Director

Director from 1 July 2020

Qualifications: Rebecca holds degrees in Law (Honours) and Commerce and is a Graduate Member of the Australian Institute of Company Directors.

Experience and expertise: Rebecca commenced her career in private legal practice in property and general commercial law before taking up her current position as General Counsel with the Bickford's Group, including responsibility for People and Culture. Her experience has extended broadly into the consumer goods, retail and property sectors in a transactional and strategic capacity. Rebecca also holds the position of Chair of the Barossa Co-op, a 75 year old retail co-operative operating in her home region of the Barossa Valley.

Special responsibilities: Member of the Risk Committee and the Culture & Remuneration Committee.

Francesca Rush - Director

Director from 22 March 2022

Qualifications: Francesca holds a degree in Law (Honours).

Experience and expertise: Francesca has over 30 years' experience as a lawyer in private legal practice and in government. She was a Partner of Clayton Utz in the years 2003 to 2008 and from 2011 to 2019, which included serving as National Practice Group Leader for the Banking and Financial Services practice. Francesca is currently Chief Counsel – Commercial and First Secretary – Australian Industry Capability in the Department of Defence. As Chief Counsel – Commercial, Francesca has responsibility for providing strategic legal advice on complex contracting and procurement matters to Defence leadership and to Government. As First Assistant Secretary – Australian Industry Capability, Francesca is leading work to maximise Australian industry participation in the defence sector.

Special responsibilities: Member of the Risk Committee



Directors' report

Information on directors

Timothy Pike - Director

Director from 1 August 2022

Qualifications: Tim holds Masters degrees in Business, Military and Defence Studies and Cyber Security Operations and is a Member of the Australian Institute of Company Directors.

Experience and expertise: Tim has served in the Australian Army since 1999 and is currently Deputy Director of the Electronic Warfare Program in the Department of Defence with responsibility for the governance and execution of the Army's electronic warfare capability. Prior to this, he was Commanding Officer of the 7th Signal Regiment and previously served in a number of senior positions with responsibility for information technology, cyber security, communications and border security operations.

Special responsibilities: Nil.

Former Directors

Bruce Scott, CSC, ADC - Director

Director from 13 November 2013 to 30 June 2022

Qualifications: Bruce is a graduate of the Army Command and Staff College, a Graduate Member of the Australian Institute of Company Directors and a Member of the Institute of Strategy, Innovation and Leadership. He holds a Graduate Diploma in Management Studies.

Experience and expertise: Bruce joined the Australian Defence Force ('ADF') in 1974 and had operational service in Malaysia, Somalia and Afghanistan. He retired from the Australian Army in 2000 and from the Army Reserve in 2017 after leading complex and sensitive ADF inquiries. In 2018, Bruce accepted the honorary appointment of Colonel Commandant of the Royal Queensland Regiment. In 2019, he was appointed an Honorary Aide De Camp to the Governor-General of Australia.

Bruce is the President of the National Rifle Association of Australia and an active Rotarian.

Special responsibilities: Member of the Culture & Remuneration Committee

Jonathan Sadleir AM - Director

Director from 1 July 2018 to 24 November 2021

Qualifications: Jonathan holds a Bachelor of Arts in History; a Graduate Diploma in Management; a Graduate Diploma in Maritime Management and Logistics; a Graduate Certificate in International Maritime Studies and a Master of Business Administration. He is a Member of the Australian Institute of Company Directors.

Experience and expertise: Jonathan was a former Commodore in the Royal Australian Navy, where his senior posts included Chief of Staff to Navy Strategic Command, Commissioning Commanding Officer of HMAS Canberra, Director of Navy Continuous Improvement and Commanding Officer of the warship HMAS Parramatta. He is currently the Chief Strategy Officer for an Australian based, internationally focused company in the private sector.

Special responsibilities: Member of the Culture & Remuneration Committee and Risk Committee.



Directors' report

Information on Chief Executive Officer and Company Secretary

Darlene Mattiske-Wood - Chief Executive Officer

Qualifications: Darlene's qualifications include the Advanced Management Program, Harvard University; Diploma in Management; Bachelor of Management and a Graduate Diploma in Human Resource Management. Darlene is also a Member of the Australian Institute of Company Directors.

Experience and expertise: Darlene has more than 20 years' experience in strategic and executive leadership, 15 of these years at the CEO and Deputy CEO level. Darlene has held several Board positions including, currently, as a Director of the Customer Owned Banking Association (COBA) and, previously, as Chair of Mutual Marketplace.

Awards and recognition: Darlene is a recipient of a 2016 Telstra Business Women's Award, and a finalist in the 2017 National Retail Banking Awards for Executive of the Year. Darlene is also a recipient of two Australian Human Resource Institute (AHRI) awards for People Leadership and People Strategy.

Nicholas Parkin - Company Secretary

Qualifications: Nick holds degrees in Commerce and Law along with a Graduate Diploma of Applied Corporate Governance from the Governance Institute of Australia. He is a graduate of the Australian Institute of Company Directors.

Experience and expertise: Nick has 20 years' experience working as a lawyer, company secretary and governance professional in Australia, the United Kingdom and New Zealand.

He has worked in private practice as lawyer in the areas of corporate law, capital markets and financial services and as a lawyer and/or company secretary in Australian corporates including Worley Limited, Helloworld Limited, Australian Ethical Investment Limited, Insurance Australia Group Limited and Westpac.



Directors' report

Meetings of directors

The number of meetings of the company's Board of Directors ('the Board') and of each Board committee held during the year ended 30 June 2022, and the number of meetings attended by each director were:

	Board		Risk Committee		Audit Committee		Culture & Remuneration Committee	
	Eligible to Attend	Attended	Eligible to Attend	Attended	Eligible to Attend	Attended	Eligible to Attend	Attended
J. Brooks	10	10	-	-	-	-	-	-
A. Bardwell	10	9	8	8	3	3	-	-
M. Crane	10	10	4	4	3	3	6	6
S. FitzGerald	10	10	4	4	7	7	-	-
F. Rush	3	3	2	2	-	-	-	-
R. Tolhurst	10	10	4	4	-	-	6	6
B. Scott	10	10	-	-	4	4	4	4
J. Sadlier	6	6	4	4	-	-	2	2

Shares under option

There were no unissued ordinary shares of Australian Military Bank Ltd under option outstanding at the date of this report.

Shares issued on the exercise of options

There were no ordinary shares of Australian Military Bank Ltd issued on the exercise of options during the year ended 30 June 2022 and up to the date of this report.

Indemnity and insurance of officers

The company has indemnified the directors and officers of the company for costs incurred, in their capacity as a director or executive, for which they may be held personally liable, except where there is a lack of good faith.

During the financial year, the company paid a premium in respect of a contract to insure the directors and officers of the company against a liability to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnity and insurance of auditor

The Company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the Company or any related entity against a liability incurred by the auditor.

During the financial year, the Company has not paid a premium in respect of a contract to insure the auditor of the Company or any related entity.



Proceedings on behalf of the Company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

Rounding of amounts

The Company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off.' Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

On behalf of the directors

John Robert Brooks
Chair

28 September 2022
Sydney

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this directors' report.

Auditor

KPMG continues to be the auditor in accordance with section 327 of the Corporations Act 2001.

Board resolution

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

Alan Bardwell
Deputy Chair



Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To the Directors of Australian Military Bank Ltd

I declare that, to the best of my knowledge and belief, in relation to the audit of Australian Military Bank Ltd for the financial year ended 30 June 2022 there have been:

- i. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

KPMG

KPMG

Quang Dang

Partner

Sydney

28 September 2022

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Statements of profit or loss and other comprehensive income

		Consolidated		Parent	
	Note	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Interest revenue	3	38,162	42,475	38,162	42,475
Interest expense	4	(7,623)	(11,486)	(7,623)	(11,486)
Net interest income		30,539	30,989	30,539	30,989
Fee commission and other income	3	4,385	4,481	4,385	4,481
Net operating income before expenses		34,924	35,470	34,924	35,470
Operating expenses					
Fee and commission expenses		(5,607)	(5,202)	(5,607)	(5,202)
Impairment (expense)/reversal	4	(148)	1,194	(148)	1,194
Employees compensation and benefits expenses		(16,865)	(15,664)	(16,865)	(15,664)
Administration expenses		(3,229)	(3,889)	(3,229)	(3,889)
Information technology		(3,510)	(3,786)	(3,510)	(3,786)
Office occupancy expenses		(736)	(769)	(736)	(769)
Depreciation and amortisation	4	(1,069)	(1,180)	(1,069)	(1,180)
Other operating expenses		(1,221)	(1,373)	(1,221)	(1,373)
Profit before income tax expense		2,539	4,801	2,539	4,801
Income tax expense	5	(551)	(1,453)	(551)	(1,453)
Profit after income tax expense for the year attributable to the members of Australian Military Bank Ltd		1,988	3,348	1,988	3,348
Other comprehensive income					
<i>Items that may be reclassified subsequently to profit or loss</i>					
Gain/(losses) on cash flow hedges taken to equity Items (net of tax)		947	448	947	448
Other comprehensive income for the year, net of tax		947	448	947	448
Total comprehensive income for the year attributable to the members of Australian Military Bank Ltd		2,935	3,796	2,935	3,796

The above statements of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes



Statements of financial position

		Consolidated		Parent	
	Note	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Assets					
Cash and cash equivalents	6	30,823	32,652	30,823	32,652
Other financial assets	7	230,409	212,336	230,409	212,336
Receivables and other assets	8	8,644	10,618	8,644	10,618
Loans to members	9	1,325,811	1,236,435	1,325,811	1,236,435
Other loans	11	7,358	10,275	7,358	10,275
Property, plant and equipment	12	831	752	831	752
Right-of-use assets	13	732	1,464	732	1,464
Deferred tax assets	15	633	1,406	633	1,406
Intangible assets	14	77	105	77	105
Total assets		1,605,318	1,506,043	1,605,318	1,506,043
Liabilities					
Borrowings from financial and other institutions	16	74,638	74,638	74,638	74,638
Deposits	17	1,418,305	1,321,422	1,418,305	1,321,422
Creditors, accruals and other liabilities	18	6,722	6,482	6,722	6,482
Lease liabilities	13	1,079	2,081	1,079	2,081
Employee benefits		1,704	1,485	1,704	1,485
Total liabilities		1,502,448	1,406,108	1,502,448	1,406,108
Net assets		102,870	99,935	102,870	99,935
Equity					
Reserves	19	1,878	931	1,878	931
Retained earnings		100,992	99,004	100,992	99,004
Total equity		102,870	99,935	102,870	99,935

The above statements of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes



Statements of changes in equity

	General reserve for credit losses \$'000	Cash flow hedge reserve \$'000	Retained profits \$'000	Total equity \$'000
Consolidated and parent				
Balance at 1 July 2020	926	(687)	95,900	96,139
Profit after income tax expense for the year	-	-	3,348	3,348
Other comprehensive income for the year, net of tax	-	448	-	448
Total comprehensive income for the year	-	448	3,348	3,796
<i>Transactions with members in their capacity as members:</i>				
Transfer from retained earnings to general reserve of credit losses (note 19)	244	-	(244)	-
Balance at 30 June 2021	1,170	(239)	99,004	99,935
	General reserve for credit losses \$'000	Cash flow hedge reserve \$'000	Retained profits \$'000	Total equity \$'000
Consolidated and parent				
Balance at 1 July 2021	1,170	(239)	99,004	99,935
Profit after income tax expense for the year	-	-	1,988	1,988
Other comprehensive income for the year, net of tax	-	947	-	947
Total comprehensive income for the year	-	947	1,988	2,935
Balance at 30 June 2022	1,170	708	100,992	102,870

The above statements of financial position should be read in conjunction with the accompanying notes



Statements of cash flows

Note	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Cash flows from operating activities				
Profit before income tax expense for the year	2,539	4,801	2,539	4,801
Adjustments for:				
Depreciation and amortisation	1,069	1,180	1,069	1,180
Impairment expense/(reversal)	148	(1,194)	148	(1,194)
Interest revenue	(38,162)	(42,475)	(38,162)	(42,475)
Interest expense	7,623	11,486	7,623	11,486
	(26,783)	(26,202)	(26,783)	(26,202)
Change in operating assets and liabilities:				
(Increase)/decrease in prepayments	(423)	132	(423)	132
Decrease/(increase) in sundry receivables	3,833	(3,061)	3,833	(3,061)
Increase in loan balances	(89,702)	(42,256)	(89,702)	(42,256)
Decrease in other loans	3,102	6,981	3,102	6,981
Increase in deposit balances	96,883	9,473	96,883	9,473
Increase in other provisions	219	309	219	309
Increase/(decrease) in accrued expenses	1,668	(1,669)	1,668	(1,669)
	(11,203)	(56,293)	(11,203)	(56,293)
Interest received	37,877	42,744	37,877	42,744
Interest expense paid	(8,755)	(14,067)	(8,755)	(14,067)
Income taxes paid	(265)	(1,947)	(265)	(1,947)
Net cash from/(used in) operating activities	17,654	(29,563)	17,654	(29,563)
Cash flows from investing activities				
Increase in other financial assets	(18,080)	(13,901)	(18,080)	(13,901)
Payments for property, plant and equipment	(388)	(234)	(388)	(234)
Payments for intangibles	-	(30)	-	(30)
Net cash used in investing activities	(18,468)	(14,165)	(18,468)	(14,165)
Cash flows from financing activities				
Decrease in hedging derivatives	(13)	23	(13)	23
Proceeds from borrowings	-	39,235	-	39,235
Repayment of lease liabilities	(1,002)	(962)	(1,002)	(962)
Net cash (used in)/from financing activities	(1,015)	38,296	(1,015)	38,296
Net decrease in cash and cash equivalents	(1,829)	(5,432)	(1,829)	(5,432)
Cash and cash equivalents at the beginning of the financial year	32,652	38,084	32,652	38,084
Cash and cash equivalents at the end of the financial year	6	30,823	32,652	30,823

The above statements of changes in equity should be read in conjunction with the accompanying notes



Notes to financial statements

Note 1. General information

The financial statements cover both Australian Military Bank Ltd ('company' or 'parent entity') as an individual entity and the consolidated entity consisting of Australian Military Bank Ltd and the entities it controlled at the end of, or during, the year (collectively referred to as the 'Bank' or 'consolidated entity'). The financial statements are presented in Australian dollars, which is Australian Military Bank Ltd's functional and presentation currency.

The Artemis Securitisation Trust Repo Series No. 1 (Artemis Trust) is a self-securitisation trust established for liquidity purposes. Artemis Trust is consolidated as part of the Bank and at the parent entity level did not achieve de-recognition under AASB 9. Hence consolidated entity and parent entity numbers disclosed in the financial statements are the same.

Australian Military Bank Ltd is an unlisted public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Level 18
45 Clarence Street
Sydney
NSW 2000

A description of the nature of the Bank's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on ____ September 2022. The directors have the power to amend and reissue the financial statements.

Note 2. Significant accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the AASB and the Corporations Act 2001, as appropriate for for-profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for equity securities and derivatives which are stated at fair value.

Presentation of the statement of financial position

The financial report presents assets and liabilities on the face of the statement of financial position in decreasing order of liquidity. Information is included in the relevant notes where amounts are expected to be recovered or settled after twelve months.

Parent entity information

These financial statements include the results of both the parent entity and the Bank in accordance with Class Order 10/654, issued by the Australian Securities and Investments Commission.

Principles of consolidation

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of the Bank as at 30 June 2022 and the results of all subsidiaries for the year then ended.

Subsidiaries are all those entities over which the Bank has control. The Bank controls an entity when the Bank is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Bank. They are de-consolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between entities in the Bank are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Bank.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

Where the Bank loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative translation differences recognised in equity. The Bank recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss.

Interests in subsidiaries are accounted for at cost, less any impairment, in the parent entity. Dividends received from subsidiaries are recognised as other income by the parent entity and its receipt may be an indicator of an impairment of the investment.

Securitisation vehicle

Certain securitisation vehicles sponsored by the Bank under its securitisation programme are run according to predetermined criteria that are part of the initial design of the vehicles. In addition, the Bank is exposed to variability of returns from the vehicles through its holding of income units in the vehicles.

Outside the day-to-day servicing of the housing loans (which is carried out by the Bank under a servicing contract), key decisions are usually required only when housing loans in the vehicles go into default. Therefore, in considering whether it has control, the Bank considers whether it manages the key decisions that most significantly affect these vehicles' returns. As a result, the Bank has concluded that it controls these vehicles (refer to note 25).

Financial assets and financial liabilities

Financial assets and financial liabilities are recognised when the Bank becomes a party to the contractual provisions of the financial instrument and are measured initially at fair value adjusted by transactions costs, except for those carried at fair value through profit or loss, which are measured initially at fair value. Subsequent measurement of financial assets and financial liabilities are described below.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Classification and measurement of financial liabilities

The Bank's financial liabilities include borrowings, members' deposits, derivative financial instruments and other payables.

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Bank designated a financial liability at fair value through profit or loss ('FVTPL').

Subsequently, financial liabilities are measured at amortised cost using the effective interest method except financial liabilities designated at FVTPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss.

All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in profit or loss are included within interest expense, or non-interest expenses.

Borrowings

All borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the profit or loss over the period of the borrowings using the effective interest rate method.

Members' deposits

Members' savings and term investments are initially recognised at fair value. After initial recognition, members' deposits are subsequently measured at amortised cost using the effective interest rate method.

Derivative financial instruments and hedge accounting

Derivative financial instruments are designated as hedging instruments in cash flow hedge relationships, which requires a specific accounting treatment. To qualify for hedge accounting, the hedging relationship must meet several strict conditions with respect to documentation, probability of occurrence of the hedged transaction and hedge effectiveness.

All derivative financial instruments used for hedge accounting are recognised initially at fair value and reported subsequently at fair value in the statement of financial position. To the extent that the hedge is effective, changes in the fair value of derivatives are recognised in other comprehensive income and included within the cash flow hedge reserve in equity. Any ineffectiveness of the gain or loss on the hedging instrument is recognised in profit or loss.

At the time the hedged item is reflected in profit or loss, any gain or loss from the hedging instrument previously recognised in other comprehensive income is reclassified from equity to profit or loss in the same line of the statement of comprehensive income as the recognised hedged item.

Classification and measurement of financial assets

All financial assets are initially measured at fair value adjusted for transaction costs, where applicable.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

For the purpose of subsequent measurement, financial assets other than those designated and effective as hedging instruments are classified into the following categories upon initial recognition:

- amortised cost;
- FVTPL; and
- fair value through other comprehensive income ('FVOCI')

All income and expenses relating to financial assets that are recognised in profit or loss are presented within net interest income, except for impairment of loans and receivables and bad debts recovered, the net amount of which is recognised in operating expenses.

Business model assessment

The business model reflects how the Bank manages financial assets in order to generate returns. This is assessed at the level which best reflects the manner in which risk and returns are managed, and information is provided to management. The factors considered in determining the business model include:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual interest revenue, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of the assets;
- how the financial assets' performance is evaluated and reported to management;
- how the risks within the portfolio are assessed and managed; and
- the frequency, volume, timing for past sales, sales expectations in future periods, and the reasons for such sales.

Assessment of whether contractual cash flows meet the solely payments of principal and interest ('SPPI') test

In making the assessment of whether the contractual cash flows have SPPI characteristics, management considers whether the cash flows represent solely the payment of principal and interest. Principal is the fair value of the financial asset on initial recognition. Interest typically comprises compensation for the time value of money, credit risk and other basic lending costs, such as liquidity risk and administrative costs. Where the contractual terms include exposure to risk or volatility that is consistent with a basic lending arrangement, the cash flows would not be considered to be SPPI and the assets would be measured at fair value through profit or loss.

In making the assessment, the Bank considers contingent events that would change the amount and timing of cash flows, prepayment and extension terms, leverage features, terms that limit the Bank's claim to cash flows from specified assets (e.g. non-recourse asset arrangements), and features that modify consideration of the time value of money.

The Bank is required to differentiate between financial asset debt instruments and financial asset equity instruments.

Financial assets at amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, these are measured at amortised cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial. Cash and cash equivalents, loans, other financial assets and receivables fall into this category of financial instruments.

Financial assets at FVTPL

Financial assets that are within a different business model other than 'hold to collect' or 'hold to collect and sell' are categorised as fair value through profit or loss. Further, irrespective of the Bank's business model, financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVTPL. All equity and derivative financial instruments fall into this category, except for those designated and effective as hedging instruments, for which the hedge accounting requirements apply.

Loans to members

Basis of recognition and measurement

All loans are initially recognised at fair value, plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method.

Loans to members are non-derivative financial assets with fixed or determinable payments that were not quoted in an active market and that are not intended to sell immediately or in the near term.

Interest earned

Interest income and expense for all financial instruments measured at amortised cost is recognised in the income statement using the effective interest rate method. The effective interest rate ('EIR') methodology is a method of calculating the amortised cost of a financial asset or liability and of allocating the interest income or interest expense over the relevant period. The EIR is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument, or where appropriate, a shorter period, to the net carrying amount of the financial asset or liability.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

When calculating the effective interest rate, cash flows are estimated based upon all contractual terms of the financial instrument (for example, prepayment options) but do not consider future credit losses. The calculation includes all fees and other amounts paid or received between parties to the contract that are an integral part of the EIR, transaction costs and all other premiums or discounts.

Loan origination fees and discounts

Loan establishment fees and discounts are initially deferred as part of the loan balance and are brought to account as income over the expected life of the loan as interest revenue under the EIR method.

Transaction costs

Transaction costs are expenses which are direct and incremental to the establishment of the loan. These costs are initially deferred as part of the loan balance and are brought to account as a reduction to income over the expected life of the loan and included as part of interest revenue under the EIR method.

Fees on loans

The fees charged on loans after origination of the loan are recognised as income when the service is provided or costs are incurred.

Commission income

Commissions represent fees from third parties where the Bank acts as an agent by arranging a third party (e.g. an insurance provider) to provide goods and services to a customer. In such cases, the Bank is not primarily responsible for providing the underlying good or service to the customer. For trail commission, revenue is recognised on an accruals basis on completion of the referral or when the commission is received.

Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Bank changes its business model for managing financial assets. There were no changes to any of the business models during the current year.

Expected credit losses

The Bank recognises loss allowances for expected credit losses ('ECL') on the following financial instruments that are not measured at FVTPL:

- financial assets that are debt instruments;
- loan commitments issued;
- loans to members;
- other loans; and
- other financial assets.

No impairment loss is recognised on equity investments.

The Bank measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- debt investment securities, including fixed rate government bonds, that are determined to have low credit risk at the reporting date; and
- other financial instruments on which credit risk has not increased significantly since their initial recognition.

The Bank considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'. The Bank does not apply the low credit risk exemption to any other financial instruments.

The 12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as 'Stage 1 financial instruments'. Life-time ECL are the ECL that result from all possible default events over the expected life of the financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as 'Stage 2 financial instruments'.

Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Bank expects to receive); and
- undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the Bank if the commitment is drawn down and the cash flows that the Bank expects to receive.

Restructured financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, ECL are measured as follows:

- the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

Credit-impaired financial assets

At each reporting date, the Bank assesses whether financial assets carried at amortised cost are credit impaired (referred to as 'Stage 3 financial assets'). A financial asset is 'credit impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- contractual payments as either principal or interest and past due for over 90 days;
- the restructuring of a loan or advance by the Bank on terms that the Bank would not consider otherwise (e.g. hardship); and
- it is becoming probable that the borrower will enter bankruptcy.

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for ECL are presented in the statement of financial position as follows:

- financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets;
- loan commitments: generally, as a provision; and
- where a financial instrument includes both a drawn and an undrawn component, and the Bank cannot identify the ECL on the loan commitment component separately from those on the drawn component: the Bank presents a combined loss allowance for both components. The combined amount is presented as a deduction from the gross carrying amount of the drawn component. Any excess of the loss allowance over the gross amount of the drawn component is presented as a provision.

Write-off

Loans and debt securities are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Bank determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in impairment losses on loans to members in the statement of profit or loss and other comprehensive income.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Bank's procedures for recovery of amounts due.

Renegotiated loans

Loans which are subject to renegotiated terms are classified as impaired until repayments based on the renegotiated terms have been observed continuously for a period of six months. Notwithstanding this, once a borrower is assessed by the bank as able to recommence agreed repayments the facility is then treated as though there is no significant increase in credit risk since initial recognition and subject to a 12-month ECL until such time that any further indication of impairment arises.

Credit risk grades

The Bank allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk deteriorates so, for example, the difference in risk of default between credit risk grades 1 and 2 is smaller than the difference between credit risk grades 2 and 3.

New exposures are allocated to Credit Grade 1 upon initial recognition, as the Bank does not originate credit-impaired exposures. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade. The monitoring typically involves use of the following data.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

Treasury exposures	Retail Lending exposures	All exposures
Data from credit reference agencies, press articles, changes in external credit ratings.	Initially allocated to Grade 1 as the Bank does not originate credit impaired exposures. May be moved to higher grades based on internally collected data on customer behaviour – e.g. overdue payments or notification of financial hardship.	Requests for and granting of hardship variation.
Actual and expected significant changes in the political, regulatory and technological environment of the counterparty or in its business activities.		Existing and forecast changes in business, financial and economic conditions.

Retail

The retail portfolios are comprised of mortgage lending, personal loans, overdrafts and credit cards.

Grading

- Grade 1: Low–fair risk (Exposures that are paid up to date or in advance unless the Bank judges to be higher risk)
 Grade 2: Higher risk (Exposures overdue by less than 30 days or subsidised mortgage-secured loans in Financial Hardship)
 Grade 3: Substandard (Exposures overdue by 30–59 days or non-subsidised mortgage-secured loans in Financial Hardship)
 Grade 4: Doubtful (Exposures overdue by 60–89 days or loans not mortgage-secured in Financial Hardship)
 Grade 5: Default (Exposures overdue by 90 days or greater)

Generating the term structure of PD

Probability of Default ('PD') is an estimate of the proportion of accounts that move from performing to default.

The Bank collects performance and default information about its credit risk exposures analysed by type of product as well as by credit risk grading.

The Bank has collected and analysed historical time series data to generate estimates of the probability of an exposure moving from its current grade to grade 5 (Default) over either a 12-month horizon or the remaining lifetime of the exposure.

Determining whether credit risk has increased significantly

The Bank assesses whether credit risk has increased significantly since initial recognition at each reporting date. Determining whether an increase in credit risk is significant depends on the characteristics of the financial instrument and the borrower. What is considered significant differs for different types of instruments, in particular between wholesale and retail.

As a general indicator, credit risk of a particular exposure is deemed to have increased significantly since initial recognition if:

- For all counterparties: Payments are overdue for 30 days or greater or the Bank is notified of financial difficulty of the borrower.
- Additionally for wholesale counterparties: if the external credit rating of a rated counterparty has deteriorated to below investment grade since initial recognition.

As a backstop, the Bank considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. Days past due are determined by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower.

If there is evidence that there is no longer a significant increase in credit risk relative to initial recognition, then the loss allowance on an instrument returns to being measured as 12-month ECL. Some indicators of an increase in credit risk, such as delinquency, may be indicative of an increased risk of default that persists after the indicator itself has ceased to exist. In these cases, the Bank applies a modified PD value representing the probability of a loan with previous default history re-entering default, which has been based upon actual historic second default rates from the Bank's previously defaulted loans.

The Bank monitors the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that:

- the criteria are capable of identifying significant increases in credit risk before an exposure is in default;
- the average time between the identification of a significant increase in credit risk and default appears reasonable;
- exposures are not generally transferred directly from 12-month ECL measurement to credit-impaired; and
- there is no unwarranted volatility in loss allowance from transfers between 12-month PD (Stage 1) and lifetime PD (Stage 2).



Notes to the financial statements

Note 2. Significant accounting policies (continued)

Definition of default

The Bank considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Bank in full, without recourse by the Bank to actions such as realising security (if any is held);
- the borrower is at least 90 days past due on their credit obligation to the Bank; or
- it is becoming probable that the borrower will restructure the asset as a result of financial difficulty due to the borrower's inability to pay its credit obligations.

Incorporation of forward-looking information

The Bank incorporates forward-looking information into the measurement of ECL.

The Bank has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using an analysis of historical loss rates for each portfolio over the past 10 years, has estimated relationships between macro-economic variables and credit risk and credit loss.

The key drivers for credit risk for all portfolios are: GDP growth and unemployment rates. Other drivers that were tested but discovered not to have a strong correlation with defaults for the Bank include interest rates and housing price movements.

Modified financial assets

The contractual terms of a loan may be modified for a number of reasons including changing market conditions, customer retention and other factors not related to a current or potential credit deterioration of the customer. An existing loan whose terms have been modified may be derecognised and the renegotiated loan recognised as a new loan at fair value.

When the terms of a financial asset are modified and the modification does not result in derecognition, the determination of whether the asset's credit risk has increased significantly reflects comparison of:

- its remaining lifetime PD at the reporting date based on the modified terms; with
- the remaining lifetime PD estimated based on data on initial recognition and the original contractual terms.

When modification results in derecognition, a new loan is recognised and allocated to Stage 1 (assuming it is not credit-impaired at that time).

The Bank renegotiates loans to customers in financial difficulties (referred to as 'hardship variations') to maximise collection opportunities and minimise the risk of default. Under the Bank's Collections Policy, loan variations are granted on a selective basis if the debtor is currently in default on their debt, or if there is a high risk of the borrower not being able to meet their obligations when they fall due, there is evidence that the debtor made all reasonable efforts to pay under the original contractual terms and the debtor is expected to be able to meet the revised terms.

The revised terms usually include extending the maturity and changing the timing of principal and interest payments.

For financial assets modified as part of the Bank's Hardship Policy, the estimate of PD reflects whether the modification has improved or restored the Bank's ability to collect interest and principal and the Bank's previous experience of similar variations. As part of this process, the Bank evaluates the borrower's payment performance against the modified contractual terms and considers various behavioural indicators.

Generally, hardship is a qualitative indicator of a significant increase in credit risk and an expectation of hardship may constitute evidence that an exposure is credit-impaired. A customer needs to return to making normal payments before the exposure is no longer considered to be credit-impaired/in default or the PD is considered to have decreased such that the loss allowance reverts to being measured at an amount equal to Stage 1.

The Bank treats all applications for hardship as being a significant increase in credit risk, and from the time that the borrower applies for hardship modification until either their request is declined and the borrower is determined to be capable of continuing to make payments, or if their variation request is accepted then until they return to making full repayments, all loan facilities for the borrower are treated as Stage 2 for the purpose of calculating the ECL. If a borrower has applied for a hardship variation but then defaults on the negotiated reduced repayments, that loan will then be treated as Stage 3 for the purposes of calculating the ECL.

Measurement of ECL

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default (PD);
- economic scenarios;
- loss given default (LGD); and
- exposure at default (EAD).



Notes to the financial statements

Note 2. Significant accounting policies (continued)

ECL for exposures in Stage 1 is calculated by multiplying the 12-month PD by LGD and EAD. Lifetime ECL is calculated by multiplying the lifetime PD by LGD and EAD.

The methodology of estimating PDs is discussed above under the heading 'Generating the term structure of PD'.

LGD is the magnitude of the likely loss if there is a default. The Bank estimates LGD parameters based on the history of loss and recovery rates of claims against defaulted counterparties. The LGD accounts for the structure, collateral, seniority of the claim and recovery costs of any collateral that is integral to the financial asset. LGD estimates are calculated on a discounted cash flow basis using the effective interest rate as the discounting factor. For the Home Loan portfolio the Bank has observed very few instances of loss over a 10-year observation period. Internal data was considered inadequate for statistical modelling, and for this portfolio a benchmark LGD value is used based on average LGD values published by the four major Australian banks for similar products over the last five years.

EAD represents the expected exposure in the event of a default. The Bank derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract and arising from amortisation. The EAD of a financial asset is its expected gross carrying amount at the time of default. For lending commitments, EADs are based on current exposure plus potential future amounts that are available to be drawn under the contract.

For retail overdrafts and credit card facilities that include both a loan and an undrawn commitment component, the Bank can cancel undrawn commitments with immediate effect when the Bank becomes aware of an increase in credit risk at the facility level and this is automatically actioned if a facility reaches 90 days overdue. As such, only 70% of the available credit limits are considered when calculating the EAD.

As described above, and subject to using a maximum of a 12-month PD for Stage 1 financial assets, the Bank measures ECL considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk. The Bank retains the right to enforce payment of any outstanding exposure after the contractual period has expired. For facilities that remain unpaid after the contractual period has expired, the Bank has applied an expected remaining lifetime of a further 12 months to represent the observed average time that a counterparty would take to repay a facility if they have exceeded their contractual maturity.

However, retail overdrafts and credit cards do not have a fixed term or contractual maturity. The expected remaining lifetime of these facilities is taken as 36 months, which is the expected time that would be required to repay the facility if the Bank reduces or cancels ongoing credit limits and converts the exposure to a loan with fixed repayment terms.

Where modelling of a parameter is carried out on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics that include:

- instrument type;
- credit risk gradings;
- collateral type;
- date of initial recognition; and
- remaining term to maturity.

The groupings are subject to periodic review to ensure that exposures within a particular group remain appropriately homogeneous.

For portfolios in respect of which the Bank has limited historical data, external benchmark information is used to supplement the internally available data. The portfolios for which external benchmark information represents a significant input into measurement of ECL are as follows:

Portfolio	Exposure (\$'000)	Benchmark Used - LGD -2022	Benchmark Used - LGD -2021
Mortgages	1,268,194	Average of four major Australian banks	Average of four major Australian banks

Cash and cash equivalents

Cash and cash equivalents includes cash on hand and on demand deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

The amount of cash and cash equivalent balances held by the entity that are not available for use by the Bank are disclosed in note 6 to the financial statements.

Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Leasehold improvements:	3-5 years
Plant and equipment:	3-10 years

Assets less than \$1,000 are not capitalised.

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Bank. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Due from other financial institutions

Term Deposits and Negotiable Certificates of Deposit with other financial institutions are unsecured and have a carrying amount equal to their principal amount. Interest is paid on the daily balance at maturity. All deposits are in Australian currency.

The accrual for interest receivable is calculated on a proportional basis of the expired period of the term of the investment. Interest receivable is included in the amount of receivables in the statement of financial position.

Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the Bank expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The Bank has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Intangible assets

Intangible assets acquired are initially recognised at cost. Indefinite life intangible assets are not amortised and are subsequently measured at cost less any impairment. Finite life intangible assets are subsequently measured at cost less amortisation and any impairment. The gains or losses recognised in profit or loss arising from the derecognition of intangible assets are measured as the difference between net disposal proceeds and the carrying amount of the intangible asset. The method and useful lives of finite life intangible assets are reviewed annually. Changes in the expected pattern of consumption or useful life are accounted for prospectively by changing the amortisation method or period.

Computer software

Significant costs associated with computer software are deferred and amortised on a straight-line basis over the period of their expected benefit, being their finite life of 3 to 5 years.

SaaS arrangements

SaaS arrangements are service contracts providing the Bank with the right to access the cloud provider's application software over the contract period. As such the Bank does not receive a software intangible asset at the contract commencement date. A right to receive future access to the supplier's software does not, at the contract commencement date, give the customer the power to obtain the future economic benefits flowing from the software itself and to restrict others' access to those benefits.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

The following outlines the accounting treatment of costs incurred in relation to SaaS arrangements:

Recognise as an operating expense over the term of the service contract	<ul style="list-style-type: none"> • Fee for use of application software
Recognise as an operating expense as the service is received	<ul style="list-style-type: none"> • Configuration costs • Data conversion and migration costs • Testing costs • Training costs • Customisation costs

In applying the Bank's accounting policy, management made the following key judgements that may have the most significant effect on the amounts recognised in financial statements.

Determination whether configuration and customisation services are distinct from the SaaS access

Implementation costs including costs to configure or customise the cloud provider's application software are recognised as operating expenses when the services are received.

Where the SaaS arrangement supplier provides both configuration and customisation services, judgement has been applied to determine whether each of these services are distinct or not from the underlying use of the SaaS application software. Distinct configuration and customisation costs are expensed as incurred as the software is configured or customised (i.e. upfront). Non-distinct configuration and customisation costs are expensed over the SaaS contract term.

Non-distinct customisation activities significantly enhance or modify a SaaS cloud-based application.

Capitalisation of configuration and customisation costs in SaaS arrangements

In implementing SaaS arrangements, the Bank has developed software code that either enhances, modifies or creates additional capability to the existing owned software. This software is used to connect with the SaaS arrangement cloud-based application.

Judgement has been applied in determining whether the changes to the owned software meets the definition of and recognition criteria for an intangible asset in accordance with AASB 138 Intangible Assets.

The Bank did not recognise intangible assets in 2022 and 2021 in respect of customisation and configuration costs incurred in implementing SaaS arrangements.

Lease liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Bank's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the incremental borrowing rate. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.



Notes to the financial statements

Note 2. Significant accounting policies (continued)

Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

Income tax

Australian Military Bank and the Artemis Securitisation Trust Repo Series No.1 is a consolidated group for tax purposes. Australian Military Bank is the head of this tax consolidated group.

The income tax expense shown in the profit or loss is based on the profit before income tax adjusted for any non-tax deductible, or non-assessable items between accounting profit and taxable income.

Deferred tax assets and liabilities are recognised using the statement of financial position liability method in respect of temporary differences arising between the tax bases of assets or liabilities and their carrying amounts in the financial statements. Current and deferred tax balances relating to amounts recognised directly in equity are also recognised directly in equity.

Deferred tax assets and liabilities are recognised for all temporary differences between carrying amounts of assets and liabilities for financial reporting purposes and their respective tax bases at the rate of income tax applicable to the year in which the benefit will be received or the liability will become payable. These differences are presently recognised at the company tax rate of 25%.

Deferred tax assets are only brought to account if it is probable that future taxable amounts will be available to utilise those temporary differences.

The recognition of these benefits is based on the assumption that no adverse change will occur in income tax legislation; and the anticipation that Australian Military Bank will derive sufficient future assessable income and comply with the conditions of deductibility imposed by the law to permit an income tax benefit to be obtained.

Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances.

Judgement, estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimates are revised and in any future years affected. Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in note 2 – Expected credit losses accounting policy and note 10 – Provision for credit losses (for loans and investments).



Notes to the financial statements

Note 2. Significant accounting policies (continued)

Rounding of amounts

The Company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the Bank for the annual reporting period ended 30 June 2022. These standards are not considered having any material impact on the Bank and Parent's financial statements.

Note 3. Revenue and income

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Interest revenue				
Due from other financial institutions	734	689	734	689
Loans to members and other loans	37,428	41,786	37,428	41,786
Total interest revenue	38,162	42,475	38,162	42,475
	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Fee, commission and other income				
Fee income on loans – other than loan origination fees	824	915	824	915
Fee income from members' deposits	1,736	1,876	1,736	1,876
Insurance commissions	910	873	910	873
Other commissions	587	551	587	551
Total fee and commission revenue	4,057	4,215	4,057	4,215
Other income				
Miscellaneous revenue	328	266	328	266
Total fee commission and other income	4,385	4,481	4,385	4,481

Note 4. Expenses

Profit before income tax includes the following specific expenses:

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Interest expense				
Interest expense on liabilities carried at amortised cost - Deposits	6,877	10,936	6,877	10,936
Interest expense on liabilities carried at amortised cost - Borrowings	714	498	714	498
Interest and finance charges paid/payable on lease liabilities	32	52	32	52
Total interest expense	7,623	11,486	7,623	11,486



Notes to the financial statements

Note 4. Expenses (continued)

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Impairment and other losses				
Impairment (gains)/losses on loans to members, other loans, other financial assets and deposits on call:				
Decrease in provision for impairment	(55)	(1,923)	(55)	(1,923)
Bad debts written off directly against profit	396	937	396	937
Bad debts recovered	(193)	(208)	(193)	(208)
Total impairment losses/(recoveries)	148	(1,194)	148	(1,194)
Depreciation and amortisation expense includes:				
Depreciation of plant and equipment	221	189	221	189
Depreciation of leasehold improvements	88	105	88	105
Depreciation of right-of-use assets	732	732	732	732
Amortisation of software	28	154	28	154
Total depreciation and amortisation	1,069	1,180	1,069	1,180
Superannuation expense (included in Employees compensation and benefits expenses)				
Defined contribution superannuation expense	1,262	1,110	1,262	1,110

Note 5. Income tax expense

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Income tax expense				
Current tax	403	851	403	851
Deferred tax - origination and reversal of temporary differences	457	602	457	602
Overprovision of current tax of prior periods	(309)	-	(309)	-
Aggregate income tax expense	551	1,453	551	1,453
Deferred tax included in income tax expense comprises:				
Decrease in deferred tax assets (note 15)	457	602	457	602
Numerical reconciliation of income tax expense and tax at the statutory rate				
Profit before income tax expense	2,539	4,801	2,539	4,801
Tax at the statutory tax rate of 25% (2021: 26%)	635	1,248	635	1,248
Tax effect amounts which are not deductible in calculating taxable income:				
Others	225	205	225	205
Overprovision of current tax of prior periods	(309)	-	(309)	-
Income tax expense	551	1,453	551	1,453



Notes to the financial statements

Note 6. Cash and cash equivalents

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Cash on hand	786	1,272	786	1,272
Deposits on call	30,037	31,380	30,037	31,380
	<u>30,823</u>	<u>32,652</u>	<u>30,823</u>	<u>32,652</u>

Included within cash and cash equivalents at 30 June 2022 is \$7,635,612 and \$110,070 for liquidity and expense reserve respectively (2021: \$9,642,663 and \$110,070) held within Artemis Securitisation Trust Repo Series No. 1 (Artemis Trust), which is a self-securitisation trust established for liquidity purposes.

Note 7. Other financial assets

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Due from other financial institutions at amortised cost				
Negotiable Certificate of Deposits	145,543	107,898	145,543	107,898
Floating rate notes	37,046	71,594	37,046	71,594
Government bonds	33,008	18,032	33,008	18,032
Term deposits	14,790	14,790	14,790	14,790
	<u>230,387</u>	<u>212,314</u>	<u>230,387</u>	<u>212,314</u>
Equity investment securities designated as FVTPL				
Shared Lending Pty Ltd shareholding	20	20	20	20
CUSCAL shareholding	2	2	2	2
	<u>230,409</u>	<u>212,336</u>	<u>230,409</u>	<u>212,336</u>

Refer to note 22 for further information on fair value measurement.

Note 8. Receivables and other assets

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Interest receivable on deposits with other financial institutions	555	270	555	270
Prepayments	627	204	627	204
Derivatives	980	-	980	-
Income tax refund due	3,166	2,995	3,166	2,995
Sundry debtors and settlement accounts	3,316	7,149	3,316	7,149
	<u>8,644</u>	<u>10,618</u>	<u>8,644</u>	<u>10,618</u>



Notes to the financial statements

Note 9. Loans to members

Loans to members comprise of financial assets at amortised cost

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Loans to members ¹	1,326,079	1,236,720	1,326,079	1,236,720
Add: Unamortised loan origination expenses	522	383	522	383
Less: Unearned income	-	(1)	-	(1)
Subtotal	1,326,601	1,237,102	1,326,601	1,237,102
Less: Allowance for expected credit losses	(790)	(667)	(790)	(667)
	<u>1,325,811</u>	<u>1,236,435</u>	<u>1,325,811</u>	<u>1,236,435</u>
Loans to members comprises				
Overdrafts and revolving credit	11,611	13,490	11,611	13,490
Term loans	1,314,468	1,223,230	1,314,468	1,223,230
	<u>1,326,079</u>	<u>1,236,720</u>	<u>1,326,079</u>	<u>1,236,720</u>

¹\$1,325,074,792 (2021: \$1,235,728,583) is expected to contractually mature in more than 12 months after the reporting date for the consolidated entity.

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Credit quality - security held against loans				
Secured by mortgage over real estate	1,268,194	1,170,579	1,286,194	1,170,579
Partly secured by vehicle mortgage	33,433	36,036	33,433	36,036
Wholly unsecured	24,452	30,105	24,452	30,105
	<u>1,326,079</u>	<u>1,236,720</u>	<u>1,344,079</u>	<u>1,236,720</u>

It is not practicable to value all collateral as at the reporting date due to the variety of assets and condition. A breakdown of the quality of the residential mortgage security on a portfolio basis is as follows:

Security held as mortgage against real estate is on the basis of:				
loan to valuation ratio of less than or equal to 80%	948,030	878,781	948,030	878,781
loan to valuation ratio of more than 80% but mortgage insured	205,563	245,425	205,563	245,425
loan to valuation ratio of more than 80% and not mortgage insured (including First Home Loan Deposit Scheme loans)	114,601	46,373	114,601	46,373
Total	<u>1,268,194</u>	<u>1,170,579</u>	<u>1,268,194</u>	<u>1,170,579</u>

Loan to valuation ratio ('LVR') is calculated as the ratio of current loan balance and the valuation of the collateral at the time the mortgage was funded.



Notes to the financial statements

Note 9. Loans to members (continued)

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Concentration of loans by purpose				
Residential mortgage loans ²	1,268,194	1,170,579	1,268,194	1,170,579
Personal loans	46,300	52,689	46,300	52,689
Credit cards and overdrafts	11,585	13,452	11,585	13,452
Total	1,326,079	1,236,720	1,326,079	1,236,720

²Of this amount \$357,193,519 (2021: \$458,136,000) were securitised and transferred to Artemis Trust that was consolidated as part of the Bank and at the parent entity level did not achieve de-recognition under AASB 9.

Ageing profile of loans to members

The ageing profile of loans from members is as follows:

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Current not overdue	1,305,750	1,217,632	1,305,750	1,217,632
1 to 89 days	19,489	18,076	19,489	18,076
90 days to 180 days	143	470	143	470
181 days to 272 days	92	78	92	78
273 days to 364 days	376	121	376	121
365 days and over	229	343	229	343
Total	1,326,079	1,236,720	1,326,079	1,236,720

Note 10. Provision for expected credit losses

Amounts arising from ECL

The loss allowances as of the year end by class of exposure/asset are summarised in the table below.

	Gross Carrying Value	ECL Allowance	Carrying Value	Gross Carrying Value	ECL Allowance	Carrying Value
	2022	2022	2022	2021	2021	2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Loans to members						
Mortgages	1,268,194	64	1,268,130	1,170,579	53	1,170,526
Personal	46,300	303	45,997	52,689	384	52,305
Credit cards and overdrafts	11,585	423	11,162	13,452	230	13,222
Total loans to members	1,326,079	790	1,325,289	1,236,720	667	1,236,053
Other loans						
Marketplace lending	7,505	147	7,358	10,607	332	10,275
Other financial assets						
Due from other financial institutions	230,387	60	230,327	212,314	54	212,260
Deposits at call	30,037	3	30,034	31,380	2	31,378
Total other financial assets	260,424	63	260,361	243,694	56	243,638
Total	1,594,008	1,000	1,593,008	1,491,021	1,055	1,489,966



Notes to the financial statements

Note 10. Provision for expected credit losses (continued)

Included in the amount is \$138 (2021: \$485) provision for loan commitments that have not commenced drawdown with the carrying value \$1,441,825 (2021: \$9,701,000). These commitments are all classified as Stage 1. Loan commitments outstanding for facilities that have been partially drawn upon total \$26,620,331 (2021: \$14,788,000) and the ECL on these commitments is included in the total ECL but not separately distinguishable for the drawn and undrawn components.

An analysis of the Bank's credit risk exposure per class of financial assets and stage without reflecting the effects of any collateral or other credit enhancements is demonstrated in the following tables. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts.

	Stage 1 Carrying Value 2022 \$'000	Stage 1 12 month ECL 2022 \$'000	Stage 2 Carrying Value 2022 \$'000	Stage 2 Lifetime ECL 2022 \$'000	Stage 3 Carrying Value 2022 \$'000	Stage 3 Lifetime ECL 2022 \$'000	Total Carrying Value 2022 \$'000	Total ECL 2022 \$'000
Mortgages	1,263,709	44	4,132	7	353	13	1,268,194	64
Personal	45,956	106	133	18	211	179	46,300	303
Overdrafts	11,240	98	174	21	171	304	11,585	423
Total loans to members	1,320,905	248	4,439	46	735	496	1,326,079	790
Other loans	7,388	94	43	10	74	43	7,505	147
Other financial assets	230,387	60	-	-	-	-	230,387	60
Deposits on call	30,037	3	-	-	-	-	30,037	3
Total	1,588,717	405	4,482	56	809	539	1,594,008	1,000
	Stage 1 Carrying Value 2021 \$'000	Stage 1 12 month ECL 2021 \$'000	Stage 2 Carrying Value 2021 \$'000	Stage 2 Lifetime ECL 2021 \$'000	Stage 3 Carrying Value 2021 \$'000	Stage 3 Lifetime ECL 2021 \$'000	Total Carrying Value 2021 \$'000	Total ECL 2021 \$'000
Mortgages	1,165,167	28	5,052	8	360	17	1,170,579	53
Personal	52,102	89	296	79	291	216	52,689	384
Overdrafts	12,998	89	252	40	202	101	13,452	230
Total loans to members	1,230,267	206	5,600	127	853	334	1,236,720	667
Other loans	10,358	148	110	55	139	129	10,607	332
Other financial assets	212,314	54	-	-	-	-	212,314	54
Deposits on call	31,380	2	-	-	-	-	31,380	2
Total	1,484,319	410	5,710	182	992	463	1,491,021	1,055

The reconciliations from the opening to the closing balance of the allowance for impairment by class of financial instrument is shown in the table below.



Notes to the financial statements

Note 10. Provision for expected credit losses (continued)

	Stage 1 12 month ECL 2022 \$'000	Stage 2 Lifetime ECL 2022 \$'000	Stage 3 Lifetime ECL 2022 \$'000	Total 2022 \$'000
Loans to members and other loans				
Balance as at 30 June 2021	354	182	463	999
Change in the loss allowance	(12)	(126)	76	(62)
Balance at 30 June 2022	342	56	539	937
Other financial assets				
Balance as at 30 June 2021	56	-	-	56
Change in the loss allowance	7	-	-	7
Balance at 30 June 2022	63	-	-	63
Total	405	56	539	1,000
	Stage 1 12 month ECL 2021 \$'000	Stage 2 Lifetime ECL 2021 \$'000	Stage 3 Lifetime ECL 2021 \$'000	Total 2021 \$'000
Loans to members and other loans				
Balance as at 30 June 2020	1,508	460	966	2,934
Change in the loss allowance	(1,154)	(278)	(503)	(1,935)
Balance at 30 June 2021	354	182	463	999
Other financial assets				
Balance as at 30 June 2020	44	-	-	44
Change in the loss allowance	12	-	-	12
Balance at 30 June 2021	56	-	-	56
Total	410	182	463	1,055

Stage 1 is defined as being less than 30 days past due and not experiencing financial hardship. Stage 2 is defined as either between 30 days past due and 90 days past due, or less than 30 days past due but flagged for financial hardship. Stage 3 is defined as loans greater than or equal to 90 days past due.

Key assumptions and judgements

Key assumptions and judgements adopted in estimating ECL are presented below. Details on the Bank's policy on determining these assumptions, including judgement involved are presented in note 2.

Probability of default ('PD') and Loss Given Default ('LGD')

	2022 %	2021 %
Weighted average PD		
Grade 1: Low-fair risk (Exposures that are paid up to date or in advance unless Bank judges to be higher risk)	0.06%	0.07%
Grade 2: Higher risk (Exposures overdue by less than 30 days or subsidised Home loans in Financial Hardship)	3.32%	3.52%
Grade 3: Substandard (Exposures overdue by 30-59 days or non-subsidised Home loans in Financial Hardship)	11.04%	12.51%
Grade 4: Doubtful (Exposures overdue by 60-89 days or consumer loans in Financial Hardship)	82.99%	72.35%
Grade 5: Default (Exposures overdue by 90 days or greater)	100.00%	100.00%



Notes to the financial statements

Note 10. Provision for expected credit losses (continued)

	2022 %	2021 %
Average loss rates (LGD)		
Treasury exposure	1.14%	1.30%
Loans to members		
- home loans	4.05%	3.70%
- personal loans	38.10%	35.25%
- revolving credit	21.09%	22.63%
Other loans	67.40%	67.80%

LGDs for home loans increased in 2022 in line with the external benchmark used, i.e. average of the four major Australian banks.

Forward looking assumptions 2022

For the year ended 30 June 2022, the Bank formulated three economic scenarios:

- Scenario 1 (Upside): Where the Australian economy tracks broadly along the lines that the RBA has forecasted in terms of unemployment, growth and inflation.
- Scenario 2 (Base Case): Where the Australian economy performs somewhat worse than forecasted by RBA.
- Scenario 3 (Downside): Where the Australian economy performs significantly worse than forecasted by RBA.

The Bank determined the probability of each scenario occurring was 25%, 25% and 50% respectively. External information considered included economic data and forecasts published by the Reserve Bank of Australia and selected private-sector economic forecasters.

The table compares the approximate levels of ECL under 3 more probabilities at 30 June 2022, holding all other assumptions constant.

	ECL sensitivity analysis \$'000
ECL on loans (weighted 25% upside, 25% base case, 50% downside)	937
Upside scenario (weighted 100%)	810
Base case scenario (weighted 100%)	872
Downside scenario (weighted 100%)	1,033

A review is performed at least annually on the design and expected probability of the scenarios by a committee of the Bank's senior management and technical specialists.

		2022	2023	2024	2025	2026
Unemployment rates	Scenario 1:	3.7%	3.6%	4.0%	4.0%	4.0%
	Scenario 2:	3.3%	4.0%	4.0%	4.0%	4.0%
	Scenario 3:	5.5%	5.6%	5.9%	6.0%	6.0%
GDP growth	Scenario 1:	4.2%	2.0%	1.9%	2.0%	2.0%
	Scenario 2:	4.1%	2.0%	1.2%	1.2%	1.2%
	Scenario 3:	2.4%	1.0%	0.8%	0.8%	0.8%
CPI	Scenario 1:	5.9%	3.1%	2.9%	2.8%	2.8%
	Scenario 2:	6.6%	3.0%	2.4%	2.4%	2.4%
	Scenario 3:	5.3%	4.5%	4.3%	4.2%	4.1%

Forward looking assumptions 2021

For the year ended 30 June 2021 the Bank formulated three economic scenarios which take into consideration the impact of COVID-19 on various indicators of economic health:



Notes to the financial statements

Note 10. Provision for expected credit losses (continued)

- Scenario 1 (Upside):** Estimates a small impact and fast recovery from the most recent outbreaks of COVID-19 due to vaccinations being effective, lockdown restrictions being only localised and for limited timeframes, government support being available if needed, and increased capability for many businesses to continue operating through lockdown with lessons learned in 2020. This may result in economic conditions improving sufficiently that the RBA can wind back some support measures early.
- Scenario 2 (Base Case):** Involves a more pronounced near-term impact of COVID-19 on the economy with vaccination rollout being delayed and lockdown conditions being extended. In this scenario the Bank expects that the government may reintroduce JobKeeper (or similar) payments for a time to keep unemployment low (below 5%) but future CPI inflation would be higher than under scenario 1 as the RBA Bond Purchasing Program and low target cash rate will continue until 2025 and stability from JobKeeper (or similar) payments will encourage household consumption.
- Scenario 3 (Downside):** Estimates a significant impact of COVID-19 on the economy if vaccinations are not effective and long term lockdown conditions are reintroduced similar to 2020, but with reduced government capacity to provide support payments to the same extent as in 2020. In this scenario, if JobKeeper (or similar) payments cannot be maintained or businesses close, unemployment may return to a peak of 7.1% in 2022 and GDP is expected to be suppressed with annual growth between 1.2%-1.3% for several years.

The Bank determined the probability of each scenario occurring was 30%, 40% and 30% respectively. External information considered included economic data and forecasts published by the Reserve Bank of Australia and selected private-sector economic forecasters.

The table compares the approximate levels of ECL under 3 more probabilities at 30 June 2021, holding all other assumptions constant.

		ECL sensitivity analysis \$'000				
ECL on loans (weighted 30% upside, 40% base case, 30% downside)		999				
Upside scenario (weighted 100%)		862				
Base case scenario (weighted 100%)		981				
Downside scenario (weighted 100%)		1,162				
		2021	2022	2023	2024	2025
Unemployment rates	Scenario 1:	5.0%	4.5%	4.5%	4.3%	4.3%
	Scenario 2:	4.4%	3.8%	4.0%	4.0%	4.0%
	Scenario 3:	7.0%	7.1%	6.7%	6.1%	5.3%
GDP growth	Scenario 1:	4.8%	3.3%	2.8%	2.6%	2.6%
	Scenario 2:	4.8%	3.2%	3.0%	3.0%	3.0%
	Scenario 3:	3.0%	1.2%	1.2%	1.2%	1.3%
CPI	Scenario 1:	1.6%	1.4%	2.0%	2.0%	2.0%
	Scenario 2:	2.4%	2.4%	2.4%	2.4%	2.4%
	Scenario 3:	0.8%	0.1%	0.4%	0.6%	0.8%



Notes to the financial statements

Note 11. Other loans

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Marketplace lending	7,505	10,607	7,505	10,607
Less: provision for impaired loans	(147)	(332)	(147)	(332)
	<u>7,358</u>	<u>10,275</u>	<u>7,358</u>	<u>10,275</u>

Marketplace lending

The Bank invested in loans via marketplace lending platforms in accordance with the Bank's risk appetite. Under these agreements, the Bank provided funding to selected secured and unsecured loan exposures.

Note 12. Property, plant and equipment

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Leasehold improvements - at cost	3,431	3,431	3,431	3,431
Less: Accumulated depreciation	(3,195)	(3,107)	(3,195)	(3,107)
	<u>236</u>	<u>324</u>	<u>236</u>	<u>324</u>
Plant and equipment - at cost	5,889	5,501	5,889	5,501
Less: Accumulated depreciation	(5,294)	(5,073)	(5,294)	(5,073)
	<u>595</u>	<u>428</u>	<u>595</u>	<u>428</u>
	<u>831</u>	<u>752</u>	<u>831</u>	<u>752</u>

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Leasehold improvements \$'000	Plant and equipment \$'000	Total \$'000
Consolidated and parent			
Balance at 1 July 2020	280	562	842
Additions	149	55	204
Depreciation expense	(105)	(189)	(294)
Balance at 30 June 2021	324	428	752
Additions	-	388	388
Depreciation expense	(88)	(221)	(309)
Balance at 30 June 2022	<u>236</u>	<u>595</u>	<u>831</u>

Note 13. Right-of-use assets

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Land and buildings - right-of-use	2,928	2,928	2,928	2,928
Less: Accumulated depreciation	(2,196)	(1,464)	(2,196)	(1,464)
	<u>732</u>	<u>1,464</u>	<u>732</u>	<u>1,464</u>



Notes to the financial statements

Note 13. Right-of-use assets (continued)

The Bank leases premises for its head office and a branch under an agreement of 10 years expiring 30 June 2024. On expiry, the terms of a new lease will be negotiated.

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Land and buildings \$'000
Consolidated and parent	
Balance at 1 July 2020	2,196
Depreciation expense	(732)
Balance at 30 June 2021	1,464
Depreciation expense	(732)
Balance at 30 June 2022	732

Note 14. Intangible assets

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Software - at cost	3,534	3,534	3,534	3,534
Less: Accumulated amortisation	(3,457)	(3,429)	(3,457)	(3,429)
	77	105	77	105

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Software \$'000
Consolidated and parent	
Balance at 1 July 2020	199
Additions	60
Amortisation expense	(154)
Balance at 30 June 2021	105
Amortisation expense	(28)
Balance at 30 June 2022	77



Notes to the financial statements

Note 15. Deferred tax assets

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
<i>Deferred tax asset comprises temporary differences attributable to:</i>				
Amounts recognised in profit or loss:				
Accrued expenses not deductible until incurred	71	81	71	81
Provisions for impairment on loans	234	300	234	300
Provisions for employee benefits	426	446	426	446
Depreciation on fixed assets and intangible assets	38	(109)	38	(109)
Intangible asset write-offs	-	449	-	449
Arising from losses on cash flow hedges	(223)	50	(223)	50
Right of use assets	(183)	(439)	(183)	(439)
Lease liability	270	628	270	628
Deferred tax asset	<u>633</u>	<u>1,406</u>	<u>633</u>	<u>1,406</u>
Movements:				
Opening balance	1,406	2,200	1,406	2,200
Charged to profit or loss (note 5)	(457)	(602)	(457)	(602)
Charged to equity (note 19)	(316)	(192)	(316)	(192)
Closing balance	<u>633</u>	<u>1,406</u>	<u>633</u>	<u>1,406</u>

Note 16. Borrowings from financial and other institutions

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Borrowings - Term Funding Facilities from the RBA	59,638	59,638	59,638	59,638
Borrowings - Term Subordinated Debt	15,000	15,000	15,000	15,000
	<u>74,638</u>	<u>74,638</u>	<u>74,638</u>	<u>74,638</u>

As at 30 June 2022, borrowings consisted of Term Funding Facilities from the Reserve Bank of Australia ('RBA') and Term Subordinated Debt from financial and other institutions.

The facilities from the RBA have fixed terms of 3 years with fixed interest rates of 0.25% on \$35,403,315 and 0.10% on \$24,234,424 and residual maturity dates ranging from 9 months to 19 months after 30 June 2022. There were no defaults on interest payments on this liability in the current year. The borrowings are secured by a total of \$135,000,000 (2021: \$113,000,000) notes issued by Artemis Trust (note 25).

The Term Subordinated Debt has a fixed term of 10 years maturing on 29 October 2030, with an optional redemption date after 5 years. Interest rate as at 30 June 2022 is 3.82% (2021: 3.79%). There were no defaults on interest payments on this liability in the current year. The borrowing is unsecured.



Notes to the financial statements

Note 17. Deposits

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Member deposits - at call	859,345	763,493	859,345	763,493
Member deposits - term	342,734	422,324	342,734	422,324
Deposits from other financial institutions	216,118	135,498	216,118	135,498
Members withdrawable shares	108	107	108	107
	<u>1,418,305</u>	<u>1,321,422</u>	<u>1,418,305</u>	<u>1,321,422</u>

There were no defaults on interest and capital payments on these liabilities in the current or prior year.

From December 2021 new member shares are fully paid at \$0.01 each (prior to that \$2 each). Members are entitled to vote at the Annual General Meeting ('AGM') and share the remaining net assets of the company in the event of winding up. The shares are redeemable or transferable if the members leave the company. As a mutual bank, no dividend is payable on these shares.

Note 18. Creditors, accruals and other liabilities

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Creditors and accruals	1,964	1,816	1,964	1,816
Interest payable on deposits	1,744	2,876	1,744	2,876
Derivative liability	46	342	46	342
Sundry creditors	2,968	1,448	2,968	1,448
	<u>6,722</u>	<u>6,482</u>	<u>6,722</u>	<u>6,482</u>

Refer to note 21 for further information on financial risk management objectives and policies.

Note 19. Reserves

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
General reserve for credit losses	1,170	1,170	1,170	1,170
Cash flow hedge reserve	708	(239)	708	(239)
	<u>1,878</u>	<u>931</u>	<u>1,878</u>	<u>931</u>

General reserve for credit losses

This reserve records amounts maintained to comply with regulatory expectations. The board and management has determined this amount is sufficient to cover estimated future credit losses.

Cash flow hedge reserve

The reserve is used to recognise the effective portion of the gain or loss of cash flow hedge instruments that is determined to be an effective hedge.



Notes to the financial statements

Note 19. Reserves (continued)

Movements in reserves

Movements in each class of reserve during the current and previous financial year are set out below:

	General reserve for credit losses \$'000	Cash flow hedge reserve \$'000	Total \$'000
Consolidated and parent			
Balance at 1 July 2020	926	(687)	239
Transfer from retained earnings to general reserve for credit losses	244	-	244
Gain on cash flow hedges taken on equity terms	-	640	640
Deferred tax	-	(192)	(192)
Balance at 30 June 2021	1,170	(239)	931
Gain on cash flow hedges taken on equity terms	-	1,263	1,263
Deferred tax	-	(316)	(316)
Balance at 30 June 2022	1,170	708	1,878

Note 20. Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

Note 21. Financial risk management objectives and policies

The Board has endorsed a policy of compliance and risk management to suit the risk profile of the Bank.

The Bank's risk management focuses on the major areas such as governance risk, liquidity risk, market risk, credit risk, operational risk and strategic risk. Authority flows from the Board of Directors to the Risk Committee and the Audit Committee which are both integral to the management of risk.

The main elements of risk governance are as follows:

Board

This is the primary governing body. It approves the level of risk which the Bank is exposed to and the framework for reporting and mitigating those risks.

Risk Committee

This is a key body in the control of risk. It has representatives from the Board and is supported by management. Regular monitoring is carried out by the Risk Committee through review of operational reports to confirm whether risks are within the parameters outlined by the Board.

The Risk Committee regularly reviews all operational areas to ensure that risks are being properly mitigated and reported. It also ensures that contingency plans are in place to achieve business continuity in the event of serious disruptions to business operations.

The Risk Committee monitors compliance with the risk management framework laid out in policy and reports in turn to the Board, where actual exposures to risks are measured against prescribed limits.

Audit Committee

Its key role in relation to risk management is the assessment of the controls that are in place to mitigate risks. The Audit Committee considers and confirms that the significant risks and controls are to be assessed within the internal audit plan. The Audit Committee receives the internal audit reports on assessment and compliance with the controls, and provides feedback to the Risk Committee for their consideration.

Asset and Liability Committee ('ALCO')

This committee of senior management meets at least monthly and has responsibility for monitoring the Bank's liquidity, market and capital risk exposure, and in particular, ensuring such exposures adhere to, and remain within, the relevant risk limits/risk appetite as articulated in the corresponding Board approved policy.

Credit risk

The Board determines the credit risk of loans in the banking book, ensures provisioning is reasonable and determine controls that need to be put in place regarding the authorisation of new loans.



Notes to the financial statements

Note 21. Financial risk management objectives and policies (continued)

The Chief Risk Officer has responsibility for implementing policies to ensure that all large credit exposures are properly pre-approved, measured and controlled. Details concerning a prospective borrower are subject to a criteria-based decision-making process. Criteria used for this assessment include: credit references, loan-to-value ratio on security and borrower's capacity to repay which vary according to the value of the loan or facility.

All loans are managed weekly through the monitoring of the scheduled repayments. The status of loans with provisions is reported to the Executives and the Board monthly.

Arrears are strictly controlled. A dedicated credit control team, which reports to the Chief Executive Officer, implements the Bank's credit risk policy. Additionally, a collective provision is held to cover any losses where there is objective evidence that losses are present in components of the loans and advances portfolio at the statement of financial position date.

Chief Risk Officer:

The Chief Risk Officer is responsible for assisting the Board, Board Risk Committee and Executives to develop and maintain the risk management framework.

Internal audit

Internal audit has responsibility for implementing the controls testing and assessment as required by the Audit Committee.

Key risk management policies encompassed in the overall risk management framework include:

- Risk management framework and strategy;
- Large exposures risk management policy;
- Risk appetite statement;
- Liquidity risk management framework;
- Liquidity contingency plan;
- Market risk management plan;
- Credit risk management policy;
- Business continuity management policy;
- Compliance framework and plan;
- Information security policy;
- Fraud risk management policy;
- Internal capital adequacy assessment process; and
- Capital contingency plan.

The Bank has undertaken the following strategies to minimise the risks arising from financial instruments:

Market risk

The objective of the Bank's market risk management is to manage and control market risk exposures in order to reduce risk and optimise return.

Market risk is the risk that changes in interest rates, foreign exchange rates or other prices and volatilities will have an adverse effect on the Bank's financial condition or results. The Bank is not exposed to currency risk, and other significant price risk. The Bank does not actively trade in the financial instruments it holds on its books. The Bank is exposed only to interest rate risk arising from changes in market interest rates.

The management of market risk is the responsibility of the ALCO, with minutes of their meetings reported to the Board.

Fair value interest rate risk

Fair value interest rate risk is the risk that the fair value of future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates and foreign exchange rates. The Bank is only exposed to changes in interest rates.

Cash flow interest rate risk

Cash flow interest rate risk arises from the possibility that changes in interest rates will affect future cash flows or the fair values of financial instruments.

The Board has established limits on Value at Risk ('VaR') and interest rate gaps for stipulated periods.

Positions are monitored on a monthly basis and managed using interest rate swaps.



Notes to the financial statements

Note 21. Financial risk management objectives and policies (continued)

Interest rate risk in the banking book

The Bank is exposed to cash flow interest rate risk in its banking book due to mismatches between the repricing dates of assets and liabilities.

In the banking book the most common risk the Bank faces arises from fixed rate assets and liabilities. This exposes the Bank to the risk of sensitivity should interest rates change.

This risk is considered significant to warrant the use of derivatives to mitigate this risk.

Method of measuring risk

The Bank measures its interest rate risk by the use of a VaR model. The detail and assumptions used are set out below.

Hedging

To mitigate the interest rate risk arising from its banking operations, the Bank has entered into interest rate swaps.

Value at Risk

The Bank's exposure to market risk is measured and monitored using the VaR methodology of estimating potential losses. VaR is a technique which estimates the potential losses that could occur on risk positions taken due to movements in market rates and prices over a specified time period to a given level of confidence. VaR, as set out in the table below, has been calculated using historical simulations, using movements in market rates and prices, a 99% confidence level and taking into account historical correlations between different markets and rates.

The VaR on the banking book was as follows:

	2022	2021
VaR as a percentage of regulatory capital	0.78%	0.16%

The Bank is therefore confident within a 99% confidence level over 365 days that, given the risks as at 30 June, it will not incur a one day loss on its non-trading book of more than the amount calculated above, based on the VaR model used. VaR above is presented in full dollar amount.

Credit risk

Credit risk is the risk that members, financial institutions and other counterparties will be unable to meet their obligations to the Bank which may result in financial loss. Credit risk arises principally from the Bank's loan book and investment assets.

i. Credit risk - member loans

The analysis of the Bank's loans by class is as follows:

Consolidated and parent

	2022		
Loan type	Carrying Value \$'000	Commitments \$'000	Maximum exposure \$'000
Mortgages	1,268,194	131,439	1,399,633
Personal	46,300	3,932	50,232
Credit cards and overdrafts	11,585	18,314	29,899
Total loans	<u>1,326,079</u>	<u>153,685</u>	<u>1,479,764</u>

Consolidated and parent

	2021		
Loan type	Carrying Value \$'000	Commitments \$'000	Maximum exposure \$'000
Mortgages	1,170,579	116,769	1,287,348
Personal	52,689	3,352	56,041
Credit cards and overdrafts	13,452	18,892	32,344
Total loans	<u>1,236,720</u>	<u>139,013</u>	<u>1,375,733</u>



Notes to the financial statements

Note 21. Financial risk management objectives and policies (continued)

Carrying value is the value on the statement of financial position. Maximum exposure is the value on the statement of financial position plus the undrawn facilities (loans approved not advanced, redraw facilities; line of credit facilities; overdraft facilities; credit cards limits). The details are shown in note 23.

All loans and facilities are within Australia. The geographic distribution is not analysed into significant areas within Australia as the exposure classes are not considered material.

The method of managing credit risk is by way of strict adherence to the credit assessment policies before the loan is approved and close monitoring of defaults in the repayment of loans thereafter on a weekly basis. The credit policy has been endorsed by the Board to ensure that loans are only made to members that are credit worthy (capable of meeting loan repayments).

The Bank has established policies over the:

- credit assessment and approval of loans and facilities covering acceptable risk assessment, responsible lending regulations and security requirements;
- limits of acceptable exposure to individual borrowers, non-mortgage secured loans, commercial lending and concentrations to geographic and industry groups considered at high risk of default;
- reassessing and review of the credit exposures on loans and facilities;
- establishing appropriate provisions to recognise the impairment of loans and facilities;
- debt recovery procedures; and
- review of compliance with the above policies.

A regular review of compliance is conducted as part of the internal audit scope.

Past due and impaired

A financial asset is past due when the counterparty has failed to make a payment when contractually due. As an example, a member enters into a lending agreement with the Bank that requires interest and a portion of the principal to be paid every month. On the first day of the next month, if the agreed repayment amount has not been paid, the loan is past due. Past due does not mean that a counterparty will never pay, but it can trigger various actions such as renegotiation, enforcement of covenants, or legal proceedings. Once the past due exceeds 90 days the loan is regarded as impaired, unless other factors indicate the impairment should be recognised sooner.

Daily reports monitor the loan repayments to detect delays in repayments. For loans where repayments are doubtful, external consultants are engaged to conduct recovery action once the loan is over 90 days in arrears. The exposures to losses arise predominantly with personal loans and facilities not secured by registered mortgage over real estate.

If such evidence exists, the estimated recoverable amount of the asset is determined and any impairment loss, based on the net present value of future anticipated cash flows, is recognised in profit or loss. In estimating these cash flows, management makes judgements about a counterparty's financial situation and the net realisable value of any underlying collateral.

The provisions for impaired exposures relate to the loans to members, and other financial assets. Details are set out in note 10.

Collateral securing loans

A sizeable portfolio of the loan book is secured on residential property in Australia. Therefore, the Bank is exposed should the property market be subject to a decline.

The risk of losses from the loans undertaken is primarily reduced by the nature and quality of the security taken. Note 9 describes the nature and extent of the security held against the loans held as at the reporting date.

Concentration risk - individuals

Concentration risk is a measurement of the Bank's exposure to an individual counterparty (or group of related parties). If prudential limits are exceeded as a proportion of the Bank's regulatory capital a large exposure is considered to exist. No capital is required to be held against these but APRA must be informed. APRA may impose additional capital requirements if it considers the aggregate exposure to all loans over the 10% capital benchmark, to be higher than acceptable.

The Bank holds no significant concentrations of large exposures to loans to members. Concentration exposures to investment counter parties are closely monitored.

The Bank's policy is to insist on an initial Loan to Valuation ratio ('LVR') of no more than 80%, excluding First Home Loan Deposit Scheme loans that have Government guarantees.

For loans with LVR of more than 80%, excluding First Home Loan Deposit Scheme loans that have Government guarantees, the Bank requires Lender's Mortgage Insurance to protect the Bank from adverse movements in housing market values.



Notes to the financial statements

Note 21. Financial risk management objectives and policies (continued)

Concentration risk - industry

The Bank has a concentration in the retail lending for members who comprise employees and family in the Defence industry. This concentration is considered acceptable on the basis that Bank was formed to service these members, and the employment concentration is not exclusive.

Should members leave the industry the loans continue and other employment opportunities are available to the members to facilitate the repayment of the loans.

The Bank has seen a positive increase over the last financial year in volumes of loan applications and loan fundings. Home Loans applications and funding volumes continue to be strong with a significant uptake by first home buyers particularly taking advantage of the First Home Loan Deposit Scheme.

ii. Credit risk - liquid investments

Credit risk is the risk that the other party to a financial instrument will fail to discharge their obligation resulting in the Bank incurring a financial loss. This occurs when a debtor fails to settle their obligations owing to the Bank.

The credit policy is that liquid investments are only made to institutions that are credit worthy based on the assessment of independent credit rating agencies. The risk of losses from liquid investments is reduced by the nature and quality of the financial institutions used and limits to the concentration and amount of individual investments with an institution

The exposure values associated with credit quality (Moody's rating or equivalent) are as follows:

Consolidated and parent

	2022	
Investments with:	Carrying Value \$'000	Past due value \$'000
Government bonds - rated Aaa	33,008	-
Cuscal - rated A-1	14,790	-
Banks - rated Aa2 to Baa3	182,589	-
Total	230,387	-
		Provision \$'000
		6
		4
		53
		63

Consolidated and parent

	2021	
Investments with:	Carrying Value \$'000	Past due value \$'000
Government bonds - rated Aaa	18,032	-
Cuscal - rated A-1	14,790	-
Banks - rated Aa3 to Baa3	179,492	-
Total	212,314	-
		Provision \$'000
		4
		1
		51
		56

Liquidity risk

Liquidity risk is the risk that the Bank may encounter difficulties in raising funds to meet commitments associated with financial instruments e.g. borrowing repayments or member withdrawal demands. It is the policy of the Board of Directors that treasury maintains adequate cash reserves and credit facilities so as to meet the member withdrawal demands when requested.

The Bank manages liquidity risk by:

- Continuously monitoring actual daily cash flows and longer term forecasted cash flows;
- Monitoring the maturity profiles of financial assets and liabilities;
- Maintaining adequate reserves, liquidity support facilities and reserve borrowing facilities; and
- Monitoring the prudential liquidity ratio daily.

The Bank's policy is to operate with over 15% of funds as liquid assets to maintain adequate funds for meeting member withdrawal requests. The ratio is checked daily. Should the liquidity ratio fall below this range, management and Board are to address the matter and ensure that the liquid funds are obtained from new deposits, borrowing facilities or contingency funding available. The borrowing facilities as at the reporting date are described in notes 24 and 25.



Notes to the financial statements

Note 21. Financial risk management objectives and policies (continued)

Maturity profile of liabilities

Monetary assets and liabilities have differing maturity profiles depending on the contractual term, and in the case of loans the repayment amount and frequency. The table below shows the period in which different monetary liabilities held will mature and be eligible for renegotiation or withdrawal. Financial liabilities are at the undiscounted values (including future interest expected to be earned or paid). Accordingly these values will not agree to the statement of financial position.

Consolidated and parent

Liabilities	Book Value \$'000	On Demand \$'000	Up to 3 months \$'000	2022				Total \$'000
				3 - 12 months \$'000	1 - 5 years \$'000	After 5 years \$'000	No Maturity \$'000	
Borrowings from financial and other institutions	74,638	-	-	35,592	39,083	-	-	74,675
Deposits from other financial institutions	216,118	55,875	139,625	21,165	-	-	-	216,665
Deposits and shares from members - at call	859,453	859,345	-	-	-	-	108	859,453
Deposits from members - term	342,734	36,841	69,722	176,990	61,611	-	-	345,164
Interest payable on deposits	1,744	1,744	-	-	-	-	-	1,744
Derivative liability	46	-	-	46	-	-	-	46
Lease liabilities	1,079	-	273	818	-	-	-	1,091
Total Financial Liabilities	1,495,812	953,805	209,620	234,611	100,694	-	108	1,498,838

Consolidated and parent

Liabilities	Book Value \$'000	On Demand \$'000	Up to 3 months \$'000	2021				Total \$'000
				3 - 12 months \$'000	1 - 5 years \$'000	After 5 years \$'000	No Maturity \$'000	
Borrowings from financial and other institutions	74,638	-	-	-	74,976	-	-	74,976
Deposits from other financial institutions	135,498	38,401	81,744	15,598	342	-	-	136,085
Deposits and shares from members - at call	763,600	763,493	-	-	-	-	107	763,600
Deposits from members - term	422,324	40,408	104,959	245,740	33,274	-	-	424,381
Interest payable on deposits	2,876	2,876	-	-	-	-	-	2,876
Derivative liability	342	-	-	206	136	-	-	342
Lease liabilities	2,081	-	262	786	1,091	-	-	2,139
Total Financial Liabilities	1,401,359	845,178	186,965	262,330	109,819	-	107	1,404,399

Operational risk

Operational risk is the risk of loss arising from system failure, human error, fraud or external events. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications, or lead to financial loss.

The Bank cannot expect to eliminate all operational risks, but through a control framework and by monitoring and responding to potential risks, the Bank is able to manage these risks to within tolerable limits.

Controls include effective segregation of duties, access, authorisation and reconciliation procedures, staff training and assessment processes; including the use of Internal Audit.



Notes to the financial statements

Note 21. Financial risk management objectives and policies (continued)

The Bank continues to operate without any major disruption.

Fair value of financial instruments

The fair values of financial assets and liabilities, together with their carrying amounts in the statement of financial position, for the Bank and Company are as follows:

	30 June 2022		30 June 2021	
	Carrying amount \$'000	Fair value \$'000	Carrying amount \$'000	Fair value \$'000
Consolidated and parent				
<i>Financial assets</i>				
Cash and cash equivalents*	30,823	30,823	32,652	32,652
Other financial assets	230,409	236,198	212,336	213,367
Receivables*	4,500	4,500	7,623	7,623
Derivative assets	980	977	-	-
Loans to members	1,325,811	1,314,203	1,236,435	1,236,276
Other loans	7,358	7,388	10,275	10,466
	<u>1,599,881</u>	<u>1,594,089</u>	<u>1,499,321</u>	<u>1,500,384</u>
<i>Financial liabilities</i>				
Borrowings*	74,638	74,638	74,638	74,638
Deposits from other financial institutions	216,118	216,665	135,498	135,539
Deposits from members – at call*	859,345	859,345	763,493	763,493
Deposits from members – term	342,734	345,164	422,324	424,374
Interest payable on deposits*	1,744	1,744	2,876	2,876
Derivative liability	46	46	342	342
Lease liabilities*	1,079	1,079	2,081	2,081
	<u>1,495,704</u>	<u>1,498,681</u>	<u>1,401,252</u>	<u>1,403,343</u>

* For these assets and liabilities, the carrying value approximates fair value due to their short term tenor.

Assets where the fair value is lower than the book value have not been written down in the financial statements on the basis that they are to be held to maturity, or in the case of loans, all amounts due are expected to be recovered in full.

The fair value estimates were determined by the following methodologies and assumptions:

Liquid assets and receivables from other financial institutions

The carrying values of cash and liquid assets and receivables due from other financial institutions redeemable within 12 months approximate their fair value as they are short term in nature or are receivable on demand. The fair values of receivables due from other financial institutions redeemable after 12 months is calculated by utilising discounted cash flow models (i.e. the net present value of future cash flows).

Loans and advances

The carrying value of loans and advances is net of unearned income and allowance for credit losses.

For variable rate loans, (excluding impaired loans) the amount shown in the balance sheet is considered to be a reasonable estimate of fair value. The fair value for fixed rate loans is calculated by utilising discounted cash flow models (i.e. the net present value of the portfolio future principal and interest cash flows), based on the period to maturity of the loans. The discount rates applied were based on the current applicable rate offered for the average remaining term of the portfolio.

The fair value of impaired loans was calculated by discounting expected cash flows using a rate which includes a premium for the uncertainty of the flows.

Deposits

The fair value of call and variable rate deposits, and fixed rate deposits repricing within 12 months, is the amount shown in the statement of financial position. Discounted cash flows were used to calculate the fair value of other term deposits, based upon the deposit type and the rate applicable to its related maturity.



Notes to the financial statements

Note 21. Financial risk management objectives and policies (continued)

Borrowings from financial and other institutions

The carrying value of payables due to other financial institutions approximate their fair value as they are shorter term in nature and/or reprice frequently.

Capital management

APRA has set minimum regulatory capital requirements for the Bank that are consistent with the Basel capital adequacy framework.

The Bank's capital structure comprises various forms of capital. Common Equity Tier 1 ('CET1') capital comprises retained earnings plus certain other items recognised as capital. The ratio of such capital to risk-weighted assets is called the CET1 ratio. Additional Tier 1 capital (if any) comprises certain securities with required loss absorbing characteristics. Together these components of capital make up Tier 1 capital and the ratio of such capital to risk-weighted assets is called Tier 1 capital ratio.

Tier 2 capital comprises of the general reserve for credit losses and term subordinated debt, which contribute to the overall capital framework.

CET1 capital contains the highest quality and most loss absorbent component of capital, followed by Additional Tier 1 capital, and then followed by Tier 2 capital. The sum of Tier 1 capital and Tier 2 capital is called Total Capital. The ratio of Total Capital to risk-weighted assets is called the Total Capital Ratio. The minimum CET1 ratio, Tier 1 capital ratio, and Tier 2 capital ratio under APRA's Basel capital adequacy Prudential Standards effective at 30 June 2022 are 4.5%, 6%, and 8% respectively.

In addition to the minimum total capital base ratio described above, APRA sets a Prudential Capital Ratio at a level proportional to an ADI's overall risk profile. A breach of the required ratios under the prudential standards may trigger legally enforceable directions by APRA, which can include a direction to raise additional capital or cease business.

APRA also sets a capital conservation buffer of up to 2.5% of an ADI's total risk-weighted assets, as well as a counter cyclical buffer for all ADIs. Capital ratios are monitored against internal capital targets set by the Board that are over and above APRA's minimum capital requirements.

As at 30 June 2022 and 30 June 2021, the Bank's capital ratio complied with its required Prudential Capital Ratio.

Note 22. Fair value measurement

Fair value hierarchy

The following tables detail the Bank's and Company's assets and liabilities, measured or disclosed at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Unobservable inputs for the asset or liability

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Consolidated and parent - 30 June 2022				
<i>Assets</i>				
Receivables and other assets - derivative asset (note 8)	-	980	-	980
Other financial assets (note 7)	-	-	22	22
Total assets	-	980	22	1,002
<i>Liabilities</i>				
Trade and other payables - derivative liability (note 18)	-	46	-	46
Total liabilities	-	46	-	46
Consolidated and parent - 30 June 2021				
<i>Assets</i>				
Other financial assets (note 7)	-	-	22	22
Total assets	-	-	22	22
<i>Liabilities</i>				
Trade and other payables - derivative liability (note 18)	-	342	-	342
Total liabilities	-	342	-	342



Notes to the financial statements

Note 22. Fair value measurement (continued)

There were no transfers between levels during the financial year.

Valuation techniques for fair value measurements categorised within level 2 and level 3
Unquoted investments have been valued using a discounted cash flow model.

Note 23. Commitments

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Outstanding loan commitments				
The loans approved but not funded	28,063	24,489	28,063	24,489
Loan redraw facilities				
The loan redraw facilities available	107,308	95,632	107,308	95,632
Undrawn loan facilities				
Loan facilities available to members for overdrafts and line of credit loans are as follows:				
Total value of facilities approved	30,841	33,022	30,841	33,022
Less: Amount advanced	(12,527)	(14,130)	(12,527)	(14,130)
Net undrawn value	18,314	18,892	18,314	18,892
These commitments are contingent on members maintaining credit standards and ongoing repayment terms on amounts drawn.				
Total financial commitments	153,685	139,013	153,685	139,013

	Consolidated		Parent	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	\$'000	\$'000	\$'000	\$'000
Expenditure commitments				
Australian Military Bank has entered into future contractual obligations for which the amount is to be paid over the following periods:				
Within 1 year	1,300	1,300	1,300	1,300
Later than one year but not later than five years	2,600	3,900	2,600	3,900
	3,900	5,200	3,900	5,200

Note 24. Standby borrowing and other facilities

Australian Military Bank has a number of standby facilities.

	Facility limited	Utilised	Net available
	\$'000	\$'000	\$'000
Consolidated and parent - 2022			
Overdraft facility - Cuscal	3,000	-	3,000
Other facility – Bendigo and Adelaide Bank	50,000	4,483	45,517
Total standby facilities	53,000	4,483	48,517



Notes to the financial statements

Note 24. Standby borrowing and other facilities (continued)

Consolidated and parent - 2021	Facility limit \$'000	Utilised \$'000	Net available \$'000
Overdraft facility - Cuscal	3,000	-	3,000
Other facility – Bendigo and Adelaide Bank	50,000	4,919	45,081
Total standby facilities	53,000	4,919	48,081

Withdrawal of the overdraft facility is subject to the availability of funds at Cuscal. Cuscal holds a deposit from Australian Military Bank as security against overdraft amounts drawn under the facility arrangement.

The Bank has a facility with Bendigo and Adelaide Bank to sell qualifying mortgage loans either individually at origination or by way of a portfolio sale.

Note 25. Securitisation vehicle

The Bank enters into transactions by which it transfers financial assets which are eligible mortgages to a special purpose entity, Artemis Trust, for the sole purpose of repurchase with the Reserve Bank of Australia under its liquidity management policy. Financial assets do not qualify for derecognition. The following table sets out the carrying amount of financial assets that did not qualify for derecognition and their associated liabilities. Where relevant, the table also sets out the net position of the value of financial assets where the counterparty to the associated liabilities has recourse only to the transferred assets.

	Consolidated		Parent	
	30 June 2022 \$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2021 \$'000
Carrying amount of transferred assets	-	-	357,194	458,136
Carrying amount of associated liabilities	-	-	(357,194)	(458,136)
Net position	-	-	-	-

The parent holds all the notes issued by Artemis Trust.

For those liabilities that have recourse only to the transferred assets

Fair value of transferred assets	-	-	357,194	458,136
Fair value of associated liabilities	-	-	(357,194)	(458,136)
Net position	-	-	-	-

Note 26. Key management personnel disclosures

Compensation

The aggregate compensation made to directors and other members of key management personnel ('KMP') of the Bank is set out below:

	Consolidated		Parent	
	30 June 2022 \$	30 June 2021 \$	30 June 2022 \$	30 June 2021 \$
Short-term employee benefits	1,465,029	1,547,687	1,465,029	1,547,687
Post-employment benefits	106,567	108,350	106,567	108,350
Long-term benefits	14,693	8,476	14,693	8,476
	1,586,289	1,664,513	1,586,289	1,664,513

Included within compensation at 30 June 2022 is \$305,870 (2021: \$281,904) paid to member-elected directors.

In the above table, remuneration shown as short term benefits means (where applicable) salaries, director fees, paid annual leave, paid sick leave, bonuses and value of fringe benefits received, but excludes out of pocket expense reimbursements. Post-employment benefits include paid superannuation. Long-term benefits include long service leave provision movements.



Notes to the financial statements

Note 26. Key management personnel disclosures (continued)

Loans to KMP

The Bank's policy for lending to Directors and management is that all loans are approved and deposits accepted on the same terms and conditions which applied to members for each class of loan or deposit.

	Mortgage secured \$	2022 Other Term Loans \$	Credit cards \$	Mortgage secured \$	2021 Other Term Loans \$	Credit cards \$
Funds available to be drawn	-	-	-	-	-	10,926
Balance	-	-	-	868,368	49,568	11,074
Interest and other revenue earned	9,584	914	368	26,440	3,046	997

Other transactions between related parties include deposits from Directors, and other KMP are:

	2022 \$	2021 \$
Total value term and savings deposits from KMP	663,233	535,588
Total interest paid on deposits to KMP	5,614	7,393

The Bank's policy for receiving deposits from KMP is that all transactions are approved, and deposits accepted on the same terms and conditions which applied to members for each type of deposit.

Transactions with other related parties

Other transactions between related parties include deposits from Director related entities or close family members of Directors, and other KMP.

The Bank's policy for receiving deposits from related parties is that all transactions are approved and deposits accepted on the same terms and conditions which applied to members for each type of deposit.

There are no benefits paid or payable to the close family members of the KMP.

There are no service contracts to which KMP or their close family members are an interested party.

Note 27. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by KPMG, the auditor of the company:

	Consolidated		Parent	
	2022 \$	2021 \$	2022 \$	2021 \$
Audit services - KPMG				
Audit of the financial statements	119,300	117,500	119,300	117,500
Assurance services - KPMG				
Regulatory assurance services	76,200	72,000	76,200	72,000
Other assurance services	-	48,000	-	48,000
	76,200	120,000	76,200	120,000
Other services - KPMG				
Taxation	15,000	15,000	15,000	15,000
ESG reporting advisory	20,000	-	20,000	-
Other tax services	-	14,000	-	14,000
	35,000	29,000	35,000	29,000
	230,500	266,500	230,500	266,500



Notes to the financial statements

Note 28. Changes in liabilities arising from financing activities

Consolidated and parent	Borrowings from financial institutions \$'000	Derivatives \$'000	Lease liabilities \$'000	Total \$'000
Balance at 1 July 2020	35,403	959	3,043	39,405
Net cash (used in)/from financing activities	39,235	(20)	(962)	38,253
Others	-	(597)	-	(597)
Balance at 30 June 2021	74,638	342	2,081	77,061
Net cash used in financing activities	-	(13)	(1,002)	(1,015)
Others	-	(283)	-	(283)
Balance at 30 June 2022	<u>74,638</u>	<u>46</u>	<u>1,079</u>	<u>75,763</u>

Note 29. Contingent liabilities

There are no contingent liabilities as at 30 June 2022 and 30 June 2021.

Note 30. Events after the reporting period

No matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the Bank's operations, the results of those operations, or the Bank's state of affairs in future financial years.



Directors' declaration

In the directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Australian Accounting Standards and the Corporations Regulations 2001;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in note 2 to the financial statements;
- the attached financial statements and notes give a true and fair view of the Company's and Bank's financial position as at 30 June 2022 and of their performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors

A handwritten signature in black ink, appearing to read 'John Brooks'.

John Robert Brooks
Chair

A handwritten signature in black ink, appearing to read 'Alan Bardwell'.

Alan Bardwell
Deputy Chair

28 September 2022
Sydney



Independent Auditor's Report

To the Members of Australian Military Bank Ltd

Opinion

We have audited the **Financial Report** of Australian Military Bank Ltd (the Company) and the Financial Report of the Bank.

In our opinion, the accompanying Financial Reports of the Company and the Bank are in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the **Company** and the **Bank's** financial position as at 30 June 2022 and of their financial performance for the year ended on that date; and
- complying with *Australian Accounting Standards* and the *Corporations Regulations 2001*.

The **Financial Reports** of the Company and the Bank comprise:

- Statements of financial position as at 30 June 2022;
- Statements of profit or loss, other comprehensive income, Statements of changes in equity, and Statements of cash flows for the year then ended;
- Notes including a summary of significant accounting policies
- Directors' Declaration.

The **Bank** consists of the Company and the entities it controlled at the year-end or from time to time during the financial year.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Company and the Bank in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the Financial Reports in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

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Other Information

Other Information is financial and non-financial information in Australian Military Bank Ltd's annual reporting which is provided in addition to the Financial Reports and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Reports does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Reports, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Reports or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

Responsibilities of the Directors for the Financial Report

The Directors are responsible for:

- preparing the Financial Reports that give a true and fair view in accordance with *Australian Accounting Standards and the Corporations Act 2001*
- implementing necessary internal control to enable the preparation of Financial Reports that give a true and fair view and are free from material misstatement, whether due to fraud or error
- assessing the Company and the Bank's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Bank and/or the Company or to cease operations, or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the Financial Reports

Our objective is:

- to obtain reasonable assurance about whether the Financial Reports as a whole are free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with *Australian Auditing Standards* will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the *Auditing and Assurance Standards Board* website at:

http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf This description forms part of our Auditor's Report.

KPMG

Quang Dang

Partner

Sydney

28 September 2022





Corporate directory

Directors

- John Brooks
- Alan Bardwell
- Michael Crane, DSC & Bar, AM
- Sean FitzGerald
- Timothy Pike
- Francesca Rush
- Rebecca Tolhurst

Chief Executive Officer

- Darlene Mattiske-Wood

Company Secretary

- Nicholas Parkin

Website

www.australianmilitarybank.com.au

Registered Office

Level 18,
45 Clarence Street,
Sydney NSW 2000

Auditor

KPMG
Level 38, Tower Three,
International Towers Sydney,
300 Barangaroo Avenue,
Sydney NSW 2000

Defence Image Index Source: Department of Defence



HMAS Brisbane alongside Fleet Base East, Sydney.



Royal Australian Navy sailor Leading Seaman Aviation Technician Aircraft Aiden Muller marshals HMAS Arunta's flight deck crew during MH-60R Seahawk helicopter flying operations as part of the ship's ongoing routine training activities while on a regional presence deployment in the Indo-Pacific.

Australian Military Bank Ltd ABN 48 087 649 741 AFSL and Australian Credit Licence Number 237 988

